**Appendix A**

**Supplier Questions**

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| 1. Please provide some background information covering any experience you have in service delivery and what you may be able to offer to the new health and leisure facility in Millom.  (Max 500 words)
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| 1. What could the Council do to assist you in undertaking any potential future procurement exercise? (Max 350 words)
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| 1. The Council is keen to ensure that these Services promote and improve health and wellbeing and social value across the region. What are your views on this? (Max 500 words)
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| 1. Where do you believe the commercial opportunities lie and what do you perceive as the biggest risks? (Max 500 words)
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| 1. Are you in interested in operating the entire facility or would one or two elements be more attractive? (Max 500 words)
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| 1. The Council is keen to build on existing new partnerships and potential investment opportunities for these Services. What are your initial thoughts on how improvements could be made? (Max 500 words)
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 **The process**

In order for us to understand what the market can offer at this stage, we are asking a number of questions for suppliers to respond to during the early market engagement exercise.

Following the soft market testing the intention is to commence a formal procurement process.

**How to respond?**

There are 3 options for sending your completed questionnaire back to Cumberland council including;

* the CHEST,
* email: procurement.capital@cumberland.gov.uk
* Post: Capital Programme Team, The Parkhouse Building, Baron Way, Kingmoor Park, Carlisle, CA6 4SJ

Please can all responses by received by **4pm on 29th March 2024**