



Development Monitoring and Management Services Framework

Further Competition Invitation to Tender (Stage 1 Under FTS Threshold)

Merrington Lane, Phase 2

Issue Date: 26/05/2023

ProContract Identification Number: DN672101



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Introduction

The purpose of this Further Competition Invitation to Tender (ITT) is to award the call-off contract for the above commission.

We ask you to respond to the questions detailed in Part 2, Section 6 (Evaluation Criteria) using the <u>Response Form</u> and to return the Response Form and Resource and Pricing Schedule in Part 3 with your tender.

This Further Competition ITT is divided into 3 parts:

Part 1 – Commission Requirement

- Details the commission requirements.
- Details additional terms and conditions for the Further Competition. The successful Supplier will be subject
 to both the terms and conditions of this Further Competition and the Framework Contract. Unless
 otherwise defined in these instructions, terms used shall have the meaning given to them in the Framework
 Contract.

Part 2 - Instructions for Submitting a Response

- Contains important information and instructions on preparing and submitting a tender response. Please read these instructions carefully prior to submitting your tender response.
- Outlines the evaluation criteria which will be used for assessment. It is important that Suppliers familiarise themselves with the criteria and ensure they are considered when compiling their tender response.

Part 3 - Standard Forms

• Contains the standard forms required to be completed and returned by the Supplier when submitting a tender response.

Part 1 - Commission Requirements

1. Commission Background

Homes England seeks to challenge developers with accelerating the pace at which housing is developed on its sites.

Homes England usually disposes of its landholdings by way of a Residential Building Lease (typically 125 years) which contains provisions obliging the selected developer to deliver at an accelerated rate as well as to ensure that quality standards (including Building for a Healthy Life and Modern Methods of Construction) are adhered to.

With regards to Merrington Lane phase 2 Homes England has successfully procured and appointed Strata as its preferred development partner.

Following the Agreement for Lease and in advance of the signing of a Building Lease with the preferred bidder, an Independent Compliance Inspector will be required to monitor the progression of the development and the compliance, performance and progress of the developer with the Building Lease granted by Homes

England to the Developer. This will include reporting on any pre-start conditions attached to the Agreement for Lease and planning permission prior to start on site.

In order to support Homes England in administering the delivery obligations placed on Strata in delivering this site, it is intended that a single Compliance and Monitoring Framework member will be procured to act as the Agency's Compliance Inspector

2. Objectives

(CI).

The following duties are required of the Developer by Homes England and were indicated during the competitive tendering process:

- Secure Reserved Matters approval for their scheme, the basis of which must be consistent with the scheme tendered to HE as part of this ITT
- Comply with and otherwise discharge all appropriate planning conditions associated with the scheme
- Discharge payment of the scheme's agreed S106 costs and any costs associated with the Unilateral Undertaking
- In respect of the affordable housing elements of the scheme, identify and work with an RP partner to take on responsibility for these tenures. This must be compliant with Harrogate Borough Council's affordable housing policy and approach to selecting an RP partner

- Upon draw down of the Building Lease, coordinate effective management of the site and discharge all statutory health and safety duties
- Arrange the delivery and management of all construction activities across the site in compliance with the terms of the planning approval
- Secure all appropriate accreditations (NHBC, etc) for completed dwellings such as to ensure they are insurable / mortgageable
- Manage all marketing and sales of dwellings across the site
- Carry out snagging activities and provide all appropriate maintenance and aftercare services to buyers
- Agree and complete adoption agreements with the local authority in respect of key roads within the development and with the local authority or a nominated management company in respect of the scheme's public open spaces
- Comply with any duties / services required of the developer under the terms of the warranty agreements provided to buyers
- Otherwise comply with any and all obligations set out within the Agreement to Lease and Building

Lease

The Compliance Inspector will monitor the progression of the development and the compliance, performance, and progress of the developer against the building Lease granted by Homes England to the Developer.

3. The Services

The Compliance Inspector is now required to monitor the progression of the development and the compliance, performance and progress of the developer in relation to the objectives described above and terms specified in the Agreement for Lease and Building Lease granted by Homes England to the Developer. This includes the duties referenced in Section 2 of this ITT.

Key Deliverables

Compliance Inspector – Outputs	Requirements		
Start on Site Monitoring Report	1 report (inclusive of Pre-Start on site Meeting)		
QUARTERLY Monitoring Reports	32 (Estimated) reports (i.e. the number of quarters in the agreed build programme)		
Final Completion Certificate	1 Final Completion Certificate		

Based on the commission requirements (above), consultants are invited to complete the Fee Schedule provided at Annex 3 and return this completed schedule alongside their tender response.

Scope of Services

Duty 1: Pre-Start Meeting

The Compliance Inspector will hold an initial meeting with Homes England (if required);

Duty 2: Start on Site Monitoring Report

No more than 10 working days following the Start on Site inspection the Compliance Inspector will prepare and circulate a first report covering the Start on Site ("Initial Report").

Duty 3: Progress Reports - Quarterly Monitoring Reports

No more than 5 working days after each site inspection the Compliance Inspector will prepare and circulate a Quarterly Monitoring Report at a date each quarter as agreed with Homes England of this Scope throughout the full duration of the Development.

Duty 4: Final Report – Final Completion Certificate

To issue the Final Completion Certificate in accordance with the terms of the Lease

A comprehensive list of the full scope of services can be found in Annex 2.

4. Site Information (if appropriate)

The wider site is referred to as Merrington Lane Industrial Estate (Former Electrolux Site), Spennymoor, County Durham:



A red line plan of phase 2 is attached at Annex 1.

Details	Merrington Lane Phase 2
ADDRESS	Merrington Lane Industrial Estate , Spennymoor, DL16 7XL
SITE SIZE	17.2ha
DESCRIPTION	267 unit new-build on brownfield site.
CURRENT PLANNING STATUS	Outline planning permission in place. Reserved Matters
	application to be submitted to HE by 28/07/2023
UNIT NUMBERS	267 Homes
ESTIMATED CONTRACT	22/12/23
COMPLETION	
ESTIMATED START ON SITE	15/01/2024
ESTIMATED DATE FOR PRACTICAL	29/03/2032
COMPLETION	

Site Background

Merrington Lane phase 2 site to Strata Homes Yorkshire Limited via a Conditional Agreement for Lease and Building Lease for the development of 267 homes.

The site comprises 17.2ha of land at Merrington Lane Industrial Estate (former Electrolux), Spennymoor, DL16 7XL. The site was previously used for commercial and industrial activity and has been de-risked and remediated by Homes England with new public utilities installed to serve the development, whilst also untangling complex arrangements resulting from the site having been part of a wider operation with neighbouring sites remaining in industrial use. The site was acquired with an outline consent

Homes England secured planning permission (DM/19/01479/FPA) and delivered site wide infrastructure including 2 main vehicular accesses from the B6288, construction of a spine road with associated SUDs and utilities to an adoptable standard. Offsite s278 highway works have also been undertaken to improve the surrounding highway infrastructure and installation of drainage including culvert diversion to run through the access road rather than the first phase of development of the site

Planning status

The site benefits from an extant outline planning permission granted by Durham County Council in October 2013 (8/CMA/7/91) for: "Mixed Use Development comprising up to 425 dwellings and commercial uses including associated access and landscaping works (Outline - all matters reserved)".

The extant outline consent is subject to an Affordable Housing provision of 10.5%, highway improvement works and S106 contributions.

The outline planning permission for the site will expire in October 2023 if a RM application for phase 2 has not been made before this date and this will attract additional s106 contributions adding to an already challenging viability position.

To facilitate better design and accommodate Durham Council's up to date policy position, Homes England has submitted a \$73 application to formally substitute the approved design documents. The \$73 application is currently being considered under DM/10/01824/VOC with positive determination anticipated in June 2023 subject to completion of a Deed of Variation to reflect the \$73 approval in the \$106. This will need to be determined prior to Strata submitting a RMA.

Site Visits and Reporting should be undertaken at Quarterly Intervals.

Building Lease

While an Agreement for Lease has been agreed and signed with Strata, the signing of the Building Lease is subject to the satisfaction of the following conditions:

- 1) Securing a Satisfactory Reserved Matters Approval free from challenge.
- 2) Homes England being satisfied (acting reasonably) that there is in existence a set of Approved Plans which adequately define and delineate in sufficient detail to Homes England's satisfaction the Development and all matters relating to the Development.
- 3) Developer to Homes England of a statement from the Local Planning Authority confirming that the Affordable Housing provisions proposed by the Developer are acceptable to it in all respects including the identity of the proposed Registered Provider.
- 4) Homes England securing adoption of the Spine Road.
- 5) Drilling and Grouting works documentation required.
- 6) A cost plan for future homes standard.

Site Specific conditions:

The Building Lease will largely be in the form of our standard agreement, however the Agreement For Lease for Merrington Lane contains, 1) Drilling and Grouting Condition and 2) Future Homes Standard clauses, which once satisfied, will carry over into the Building Lease.

5. Indicative Programme

Suppliers should note the indicative programme dates when preparing their Programme information in the Response Form.

Key Delivery Milestones	Anticipated Date
Compliance Inspector tender deadline	23/06/2023
Compliance Inspector appointment	21/07/2023
Target Building Lease Completion	22/12/2023
Indicative start on site date	15/01/2024
Indicative scheme Completion Date	29/03/2032

6. Management

The Compliance Inspector will report to a Manager in the Contracts team who will oversee the development of Merrington Lane. The Start on Site Monitoring Report, Quarterly Monitoring Reports and Final Compliance

Certificate must be supplied to the aforementioned Contract Manager and any other colleagues in the Agency specified by the Contract Manager.

On occasion, where necessary, the Compliance Inspector will be expected to engage with other colleagues in the Agency. This may include but is not limited to the Head of Disposals, Senior Planning and Enabling Manager, Senior Development Manager, Contracts Managers, Legal Officers and Development Analysts.

Meeting Requirements:

Start-up meeting

In advance of the satisfaction of all the conditions necessary to draw down the Agreement for Lease but after the appointment of the successful bidder, an inception meeting will take place. It is expected that any and all key staff will attend. At this meeting, Homes England's Senior Development Manager, who will be leading the disposal of the site, will provide an update on the status of the project. Additional colleagues from the Agency may also attend.

Review meetings

Review meetings will be held quarterly for the duration of the project. On occasion, the Contract Manager may request more frequent or less frequent meetings and may need further meetings at short notice. It is expected that the project manager and the supplier will attend all these meetings, except where there are mitigating circumstances or where either party is on leave.

Poor Performance Meeting

These meetings will hopefully not be required. However, if poor performance is repeated following escalation to the Supplier's Key Personnel to resolve the issue, as required in the Framework Management Schedule of the Framework Contract, the Framework Manager must be notified and Homes England may call for a Poor Performance Meeting. Beforehand, Homes England will present areas of concern so that the Supplier and Homes England can discuss what happened and why, what will be done to prevent it happening again and how matters will improve. The Supplier subject to such a meeting would be expected to outline in writing in a Rectification Plan afterwards what improvements/modifications they will be putting in place. There will be a maximum of two Poor Performance Meetings before termination of the commission.

7. Key staff

Bidders are asked to provide a short summary of their experience of carrying out similar commissions citing specific examples which include details of the type of work carried out, details of the value of the commission and the client.

Homes England would also like to understand what lessons you might have learned from these past

commissions which might add value to this commission.

Bidders are also asked to provide CVs (not included in word limit) for the personnel in your organisation who will work on this commission, details of how the commission will be managed and details of the lead contact in your organisation that Homes England and the Developer will liaise with (including contact details).

Bidders are asked to review the scope of services provided at Annex 2 and set out a methodology for delivering the services required under this commission.

In particular, the methodology should include:

- A summary of your interpretation of the services and information you believe Homes England requires from this appointment.
- Statement of how you would propose to manage the commission and engage with both Homes England and the Developer to assemble information required to fulfil your reporting requirements.
- Indicate how you would approach the management of construction quality (for example, this is aimed at ensuring there is no dilution in quality between the specification of the scheme ('Approved Plans') and the scheme actually being delivered).
- Indicate how you would record and report on Construction Related Deadlines as they occur (example template reports can be appended to submissions).
- State how you would aim to manage the requirements to fulfil the Compliance Inspector Duties within the fixed reporting timescales.

8. Payment

Compliance Inspector – Outputs	Requirements
Start on Site Monitoring Report	1 report (inclusive of Pre-Start on site Meeting)

QUARTERLY Monitoring Reports	32 (estimated) reports (i.e. The no. Quarterly meetings		
	in the agreed build programme)		
Final Completion Certificate	1 Final Completion Certificate		

Based on the commission requirements (above), consultants are invited to complete the Fee Schedule provided at Annex 3 and return this completed schedule alongside their tender response.

Payments will be made on a quarterly basis, for the duration of the project. For activities 1 (Start on Site Monitoring Report) and 3 (Final Completion Certificate) a one-off payment will be made following completion of each activity. For activity 2 (Monthly Monitoring Reports), fixed payments will be made on a quarterly basis.

In the event the project runs beyond the projected programme, or falls short of it, the sum paid to the consultant Under Activity 2 will remain fixed per quarter. For example, assuming a cost of £100 per Quarterly Monitoring Report for Activity 2 and the project runs for 32 months the consultant will be paid £3,200, and should the project run for 40 quarters the consultant will be paid a sum of £4,000.

Bidders should note that Homes England wishes to avoid a scenario where fixed price offers are tendered with a significant number of conditions/ caveats attached. Instead, bidders should seek to tender fixed price cost to Homes England that is reflective of the bidder's risk – and such that the need for conditions/ caveats can be removed.

Other Requirements

9. Termination

Should performance during the period of this appointment prove unsatisfactory following the Poor Performance meeting provisions set out in the Management section above, Homes England will exercise its right under the Termination and Suspension of the Contract clause in the Framework Contract to give notice to terminate the arrangement with immediate effect.

If the services are no longer required, for whatever reason, then Homes England reserves the right to terminate the appointment and pay for services completed at that point.

10. Conflict of Interest

Homes England will exclude the Supplier if there is a conflict of interest which cannot be effectively remedied. The concept of a conflict of interest includes any situation where relevant staff members have, directly or indirectly, a financial, economic or other personal interest which might be perceived to compromise their impartiality and independence in the context of the procurement procedure.

Where there is any indication that a conflict of interest exists or may arise then it is the responsibility of the Supplier to inform Homes England, detailing the conflict in a separate Appendix.

11. Confidentiality

This Further Competition ITT and associated information is confidential and shall not be disclosed to any third party without the prior written consent of Homes England. Copyright in this Further Competition ITT is vested in Homes England and may not be reproduced, copied or stored on any medium without Homes England's prior written consent.

Suppliers shall not undertake, cause or permit to be undertaken at any time any publicity in respect of this Further Competition process in any media without the prior written consent of Homes England.

12. Health and Safety (if applicable)

Homes England takes health and safety very seriously and expects all Suppliers to do the same. All Suppliers must adhere to the Health and Safety obligations in the Framework Contract and the following Homes England policies where applicable:

- Homes England Safety, Health and Environment Policy
- Homes England Asbestos Policy
- Homes England CDM Policy

Part 2 - Instructions for Submitting a Response

1. General

- 1.1 The Further Competition deadline is 13:00 on 26/06/2023 and tender responses must be submitted on ProContract. Please regularly check ProContract for any amendments to the Further Competition deadline. For all ProContract portal issues please contact ProContractSuppliers@proactis.com.
- 1.2 Suppliers **must** ensure that suitable provision is made to ensure that the submission is made on time. Any tender responses received after the Further Competition deadline shall not be opened or considered unless Homes England, exercising its absolute discretion, considers it reasonable to do so. Homes England, may, however, at its own absolute discretion extend the Further Competition deadline and shall notify all Suppliers of any change via ProContract.
- 1.3 Please note all communications during the tender period will be via the ProContract website. All Suppliers that have registered their interest for the Procurement will receive a direct email notification from ProContract on any updates via the Suppliers registered email address. No approach of any kind should be made to any other person within, or associated with, Homes England. It is the Suppliers responsibility to check the ProContract website for any updates to the Procurement process. No claim on the grounds of lack of knowledge of the above mentioned item will be entertained.
- 1.4 The Supplier should check the Further Competition ITT for obvious errors and missing information. Should any such errors or omissions be discovered the Supplier must send a message via the messaging function on ProContract. No alteration may be made to any of the documents attached thereto without the written authorisation of Homes England. If any alterations are made, or if these instructions are not fully complied with, the tender response may be rejected.
- 1.5 All clarification requests must be sent using ProContract no later than 5 working days before the Further Competition deadline shown on ProContract. Any queries submitted after this may not be answered. Homes England will respond to clarifications as soon as practicable.
- 1.6 Suppliers should specify in their clarification questions if they wish the clarification to be considered as confidential between themselves and Homes England. Homes England will consider any such request and will either respond on a confidential basis or give the Supplier the right to withdraw the clarification question. If the Supplier does not elect to withdraw the question and Homes England considers any clarification question to be of material significance, both the question and the answer will be communicated, in a suitably anonymous form, to all prospective Suppliers who have responded. If Suppliers consider that page limits set

- out in Section 20 (Evaluation Criteria) are insufficient to provide the information required by the question then a clarification request should be raised. No guarantee can be given that the page limit will be increased.
- 1.7 Tender responses must not be accompanied by statements that could be construed as rendering the tender response equivocal and/or placing it on a different footing from other Suppliers. Only tender responses submitted without qualification strictly in accordance with the Further Competition ITT (or subsequently amended by Homes England) will be accepted for consideration. Homes England's decision on whether or not a tender response is acceptable will be final.
- 1.8 Tender responses must be written in English.
- 1.9 Under no circumstances shall Homes England incur any liability in respect of this Further Competition or any supporting documentation. Homes England will not reimburse the costs incurred by Suppliers in connection with the preparation and submission of their tender response to this Further Competition.
- 1.10 Homes England reserves the right to cancel this Further Competition process at any time.

2. Quality

- 2.1 A Response Form template has been provided in Part 2 to respond to the Quality questions detailed in Section 20 (Evaluation Criteria). The Response Form must be **completed and returned** as part of the tender response.
- 2.2 Suppliers must provide information on proposed staff in the Response Form and Resource and Pricing Schedule provided in Part 2. If the Supplier is a consortium or intends to sub-contract the Services, in whole or in part, then it should specify precisely in the Resource and Pricing Schedule which economic operator shall perform the Services (or parts thereof).

3. Pricing

- 3.1 A Resource and Pricing schedule has been provided with this Further Competition ITT which must be completed and returned as part of the tender response.
- 3.2 The pricing approach for this Further Competition is lump sum fixed fee.
- 3.3 Please ensure that you have completed the Resource and Pricing Schedule. If applicable, please also include any relevant day rates.

- 3.4 The list of activities in the Resource and Pricing Schedule is not exhaustive and there may be additional duties/services required that will emerge as work is undertaken. This commission may be extended on client instruction to cover such matters as arise, based on a time charged fee schedule completed in the tender response. The commission will only be extended if the services relate to the original objective of the overall call off contract.
- 3.5 Suppliers are reminded that day rates for all individuals must be the agreed Framework Contract rates unless discounted rates are offered and will be used for all of the services.

4 Evaluation

- 4.1Tender responses will be evaluated on the basis of the overall most economically advantageous Tender (MEAT) submitted to Homes England. The evaluation criteria (and relative weightings) that Homes England will use to determine the most economically advantageous Tender are set out in Section 20 (Evaluation Criteria) below and the scoring approach is detailed in Section 25 (Worked Example). Scores will be rounded to two decimal places.
- 4.2Evaluators will initially work independently. Once they have completed their independent evaluation they will meet to discuss, understand and moderate any differences they have via a consensus meeting, where a single consensus score for each question will be agreed.
- 4.3 Award decisions will be subject to the standstill period if over the FTS Services threshold. Unsuccessful Framework Suppliers will be provided with their scores and feedback to explain the award decision

5 Documents to be Returned

Suppliers are expected to provide the following information in response to this Further Competition ITT:

- Completed Response Form
- Completed Resource and Pricing Schedule
- Supporting CV's for staff proposed to undertake this commission (no more than 2 pages each)

6 EVALUATION CRITERIA

Quality will account for 20% of the Overall Score. The following scoring methodology will apply:

- **5 Excellent** Satisfies the requirement and demonstrates exceptional understanding and evidence in their ability/proposed methodology to deliver a solution for the required supplies/services. Response identifies factors that will offer potential added value, with evidence to support the response.
- 4 Good Satisfies the requirement with minor additional benefits. Above average demonstration by the Supplier of the understanding and evidence in their ability/proposed methodology to deliver a solution for the required supplies/services. Response identifies factors that will offer potential added value, with evidence to support the response.
- 3 Acceptable Satisfies the requirement. Demonstration by the Supplier of the understanding and evidence in their ability/proposed methodology to deliver a solution for the required supplies/services.
- 2 Minor Reservations Some minor reservations of the Supplier's understanding and proposed methodology, with limited evidence to support the response.
- **1 Major Reservations/Non-compliant** Major reservations of the Supplier's understanding and proposed methodology, with little or no evidence to support the response.
- o Unacceptable/Non-compliant Does not meet the requirement. Does not comply and/or insufficient information provided to demonstrate that the Supplier has the understanding or suitable methodology, with little or no evidence to support the response.

PLEASE NOTE:

If your response scores 0 or 1 for any one question your overall submission will be deemed as a fail.

Any text beyond the specified page limits below will be ignored and will not be evaluated.

Homes England will not cross-reference to other answers when assessing quality responses.

Evaluators will initially work independently. Once they have completed their independent evaluation they will meet to discuss, understand and moderate any differences they have via a consensus meeting, where a single consensus score for each question will be agreed.

Number	Criteria	Demonstrated by	Weighting
1	Technical Merit of Proposal	Statement outlining method and approach explaining how the commission will be undertaken	7.5%

	Provide a statement to explain how this commission will be undertaken with supporting evidence, in particular how you can add value to the process. PAGE LIMIT: Maximum 2 A4 pages, 11-point Corbel font	Schedule of services to be delivered Information on other Supplier input that may be required Identification of other information that may be required Where relevant identification of areas of innovation Where appropriate identify the potential impact of external influences and stakeholders Areas where value engineering could be considered to achieve best value.	
		Other commentary on the brief Supported by relevant examples, where applicable, demonstrating how they are relevant to the approach proposed	
3	Describe who will undertake this commission and the proportion of each team member's time that they will devote to it. PAGE LIMIT: Maximum 2 A4 pages, 11-point Corbel font	Who will undertake the commission and why have they been chosen? Identify key members of staff and allocation to the required services How much time will they devote to it? Supported by resourcing information provided in Resource and Pricing Schedule Supported by CVs for key members of staff	5%
4	Management and Communication PAGE LIMIT: Maximum 2 A4 pages, 11-point Corbel font	How will the commission be managed? Who will be responsible for reporting to the Client? Who will manage the team? Who will attend site visits / client meetings? Communication strategy	7.5%

Supported by relevant examples, where applicable, demonstrating how	
they are relevant to the approach proposed	

Price will account for 70% of the Overall Score. The lowest price will gain the maximum marks with other prices expressed as a proportion of the best score using the maths explained in the worked example below.

Criteria Demonstrated by		Weighting
Price Completed Resource and Pricing Schedule		80%

7 Worked Example

How your quality scoring will be used to give a weighted score

Bidder	Question	Score out of 5	Weighting	Weighting Multiplier	Weighted Score	Total Weighted Score
	1	3	7.5%	1.5	4.5	
Supplier A	2	4	5%	1	4	13
	3	3	7.5%	1.5	4.5	
	1	5	7.5%	1.5	7.5	17.5
Supplier B	2	4	5%	1	4	
	3	4	7.5%	1.5	6	
Supplier C	1	2	7.5%	1.5	3	n/a (fail)*

2	0	5%	1	n/a	
3	2	7.5%	1.5	3	

^{*} in the example above Supplier C's pricing will not be scored

Worked example of how your price will be used to calculate a score

Bidder	Form of Tender price	Lowest price/Supplier's price (as %)	Price Score (out of 70)
Supplier A	350	350/350 = 100%	100%*80=80
Supplier B	700	350/700 = 50%	50%*80=40
Supplier C	250	n/a	n/a

Worked example of Overall Score and Ranking

Bidder	Total Quality Score	Price Score	Total Score	Ranked Position
Supplier A	13	80	93	1
Supplier B	17.5	40	57.5	2
Supplier C	n/a	n/a	n/a	n/a

Part 3

3.1 RESPONSE FORM

Framework:	Development Monitoring and Management Services Framework 2021-2025
Project Title:	Merrington Lane Phase 2, Compliance Inspector Services
ProContract Identification Number:	DN 672101
Supplier:	
Date:	

To enable Homes England to evaluate your tender,	we require Suppliers to	respond to the questions	below whilst
making reference to the evaluation section above.			

Please refer to the evaluation section for page limits for each question. Any text beyond this will be ignored and will not be evaluated.

1. Technical Merit of Proposal

2. Staff and other Resources

3. Management and Communication

3.2 RESOURCE AND PRICING SCHEDULE

Please complete the excel spreadsheet available to download via precontract

enquiries@homesengland.gov.uk 0300 1234 500 gov.uk/homes-england

