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**Development Monitoring and Management Services
Framework
Further Competition Invitation to Tender (Stage 3 Over FTS
Threshold / Stage 1 Under FTS Threshold)**

Merrington Lane, Phase 1, Spennymoor

Issue Date: 28/11/2022

ProContract Identification Number:DN644164

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Introduction

The purpose of this Further Competition Invitation to Tender (ITT) is to award the call-off contract for the above commission.

We ask you to respond to the questions detailed in Part 2, Section 6 (Evaluation Criteria) using the [Response Form](#) and to return the Response Form and Resource and Pricing Schedule in Part 3 with your tender.

This Further Competition ITT is divided into 3 parts:

Part 1 – Commission Requirement

- Details the commission requirements.
- Details additional terms and conditions for the Further Competition. The successful Supplier will be subject to both the terms and conditions of this Further Competition and the Framework Contract. Unless otherwise defined in these instructions, terms used shall have the meaning given to them in the Framework Contract.

Part 2 – Instructions for Submitting a Response

- Contains important information and instructions on preparing and submitting a tender response. Please read these instructions carefully prior to submitting your tender response.
- Outlines the evaluation criteria which will be used for assessment. It is important that Suppliers familiarise themselves with the criteria and ensure they are considered when compiling their tender response.

Part 3 – Standard Forms

- Contains the standard forms required to be completed and returned by the Supplier when submitting a tender response.

Part 1 - Commission Requirements

1. Commission Background

Homes England seeks to challenge developers with accelerating the pace at which housing is developed on its sites.

Homes England usually disposes of its landholdings by way of a Residential Building Lease (typically 125 years) which contains provisions obliging the selected developer to deliver at an accelerated rate as well as to ensure that quality standards (including Building for a Healthy Life and Modern Methods of Construction) are adhered to.

With regards to Merrington Lane Phase 1, Homes England has successfully procured and appointed Lovell Homes as its preferred development partner.

Following the Agreement for Lease and the signing of a Building Lease with the preferred bidder, an Independent Compliance Inspector is now required to monitor the progression of the development and the compliance, performance and progress of the developer with an Agreement for Lease and Building Lease granted by Homes England to the Developer.

In order to support Homes England in administering the delivery obligations placed on Lovell Homes in delivering this site, it is intended that a single Development Monitoring and Management Services Framework firm will be procured to act as the Agency's Compliance Inspector (CI).

2. Objectives

The following duties are required of the Developer by Homes England and were indicated during the competitive tendering process:

- Comply with and otherwise discharge all appropriate planning conditions associated with the scheme
- Discharge payment of the scheme's agreed S106 costs and any costs associated with the Unilateral Undertaking
- Pay all SDLT costs owed in accordance with HMRC requirements. It should be noted that the site is Opted to Tax – meaning VAT is payable against the purchase price tendered
- Raise the level of finance required to cover the scheme's peak funding requirement – and arrange any credit lines that may be needed to meet cost overruns / cash flow shortfalls
- In respect of the affordable housing elements of the scheme, identify and work with an RP partner to take on responsibility for these tenures
- Upon draw down of the Building Lease, coordinate effective management of the site and discharge all statutory health and safety duties

- Arrange the delivery and management of all construction activities across the site in compliance with the terms of the planning approval
- Secure all appropriate accreditations (NHBC, etc) for completed dwellings such as to ensure they are insurable / mortgageable
- Manage all marketing and sales of dwellings across the site
- Carry out snagging activities and provide all appropriate maintenance and aftercare services to buyers
- Agree and complete adoption agreements with the local authority in respect of key roads within the development and with the local authority or a nominated management company in respect of the scheme's public open spaces
- Comply with any duties / services required of the developer under the terms of the warranty agreements provided to buyers
- Otherwise comply with any and all obligations set out within the Agreement to Lease and Building Lease

The Compliance Inspector will monitor the progression of the development and the compliance, performance and progress of the developer with an Agreement for Lease and Building Lease granted by Homes England to the Developer.

3. The Services

The Compliance Inspector is now required to monitor the progression of the development and the compliance, performance and progress of the developer in relation to the terms specified in the Agreement for Lease and Building Lease granted by Homes England to the Developer. This includes the duties referenced in Section 2 of this ITT.

A comprehensive list of the full scope of services can be found in Annex 3.

4. Key Deliverables

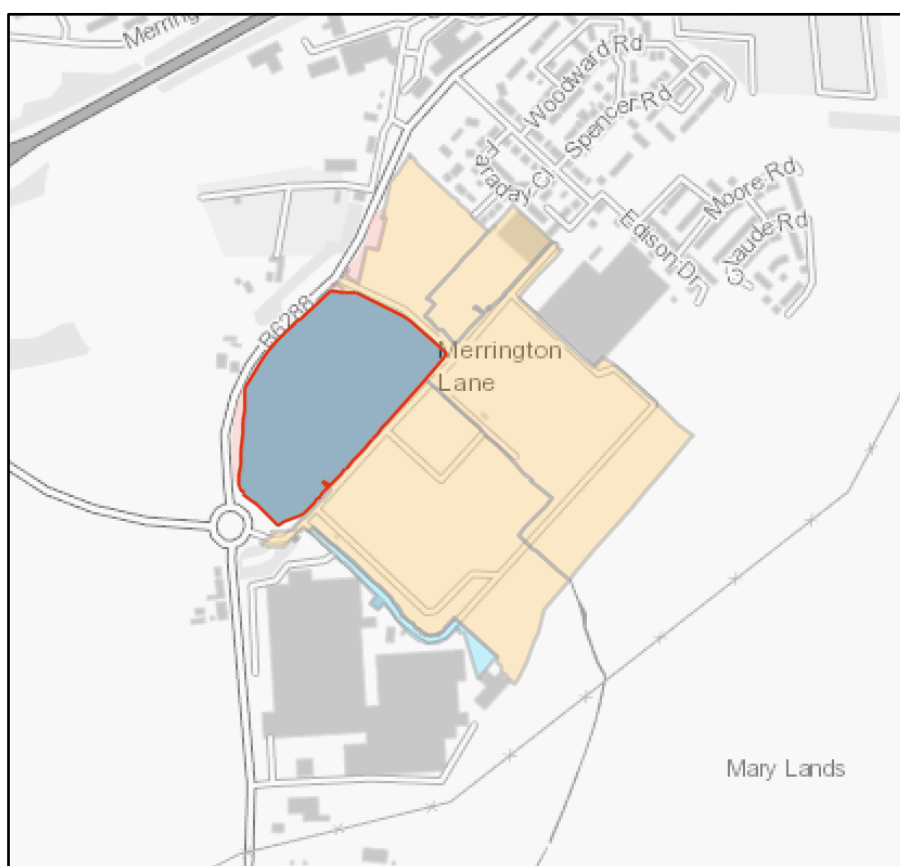
Compliance Inspector Outputs	Requirements
Start on site monitoring report	1 report (inclusive of Pre-Start on site meeting)
Monthly monitoring reports	31 (forecast) reports (i.e the number of months in the agreed build programme)

Final completion certificate	1 final completion certificate
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Based on the commission requirements (above), consultants are invited to complete the Fee Schedule provided at annex 3 and return this completed schedule alongside their tender response.

For further details on the full scope of services to be provided by the appointed Compliance Inspector, please see annex 2.

5. Site Information



Details	Merrington Lane
Address	Merrington Lane, Spennymoor, Co Durham,
Site area (gross)	4.13 ha
Site area (net)	3.60 ha
Planning Status	Reserved Matters planning approval granted (subject to

	signing of the S106 Agreement)
Unit numbers (total)	124
Unit numbers (open market)	71
Unit numbers (affordable)	53
Forecast start on site	December 22
Forecast commencement of housebuilding	January 23
Forecast practical completion	July 2025
Pace (units per month)	3.4

Site Background

The wider site comprises 17.2 ha of land at Merrington Lane Industrial Estate (Former Electrolux), Spennymoor, DL16 7XL and has an outline consent (Ref: 8/CMA/7/91) for 425 homes and ancillary commercial development.

The site was previously used for commercial and industrial activity and has been extensively remediated by Homes England with new public utilities installed to serve the development and other occupiers which replaces the previous private servicing arrangements.

Homes England has also delivered site wide infrastructure including construction of a spine road to an adoptable standard, S278 offsite highway works to improve the surrounding highway infrastructure and installation of drainage including a culvert diversion to run through the access road rather than the first phase of the development site.

The site has two main entrances from the B6288, one from Merrington Lane and the other from the roundabout at Vyner's Place to the southwest of the site.

Planning

Homes England acquired the site with the outline consent, and a Phasing Statement was discharged in April 2018.

The first phase of development (and the subject of this ITT) is under a conditional contract with Lovell Homes following marketing the site via Homes England's previous Developer Partner Panel in 2019.

The outline planning permission was conditional on submission of the reserved matters of the first phase to be submitted in 2018. Homes England appointed Barton Willmore to submit a full planning application

(DM/21/04047/FPA) prior to the marketing of the phase, with the housebuilder to substitute their house types upon entering a Building Lease.

Lovell Homes have submitted a reserved matters (DM/18/03075/RM) to adapt the full planning application to their house types.

The full planning application and reserved matters application had been approved (subject to signing of the S106 Agreement).

Lovell are due to draw down the Building Lease in December 2022. It will be a Condition Subsequent of the Building Lease for the Compliance Inspector to be appointed asap following the draw-down of the Building Lease.

Updates to the original ITT (Annex 1)

The ITT that formed the basis of procuring Lovell is attached at Annex 1. There have been some developments relating to site assembly and planning since the ITT was produced and these are set out below:

- In order to achieve a comprehensive form of development, minimise potential for conflicting uses, to optimise place making outcomes and to maximise efficient use of the land for housing delivery, Homes England acquired an additional parcel of land which has been included in Lovell's Reserved Matters Application referred to above
- During the determination of the initial planning application for the expanded first phase it became apparent that both Durham County Council and Homes England's own design aspirations for the site have elevated and the illustrative masterplan and parameter plans approved with the outline consent are no longer considered to reflect the site's design and place making potential nor the aspirations of all parties. Therefore, Lovell's planning application referred to above altered fairly substantially to the application submitted when the ITT was produced.

6. Indicative Programme

Suppliers should note the indicative programme dates when preparing their Programme information in the Response Form.

Key Delivery Milestones	Anticipated Date
Compliance Inspector commission Commencement Date	December 2022
Target Building Lease Completion	December 2022
Indicative start on site date	December 2022

Indicative scheme Completion Date	July 2025
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7. Management

The Compliance Inspector will report to a Manager within the Contracts team, who will oversee the development of Merrington Lane Phase 1. The Start on Site Monitoring Report, Monthly Monitoring Reports and Final Compliance Certificate must be supplied to the aforementioned Contract Manager and any other colleagues in the Agency as specified by the Contract Manager.

On occasion, where necessary, the Compliance Inspector will be expected to engage with other colleagues in the Agency. This may include but is not limited to the Head of Disposals, Senior Planning and Enabling Manager, Contracts Managers, Legal Officers and Development Analysts.

Meeting Requirements:

- **Start-up meeting**

In the week commencing TBC (following the appointment of the Compliance Inspector), an inception meeting will take place. It is expected that any and all key staff will attend. Please note, it is anticipated that the developer will have started on site before the Compliance Inspector has been appointed. The start-up meeting will occur asap after appointment.

At this meeting, Homes England's and Lovell will provide an update on the status of the project. Additional colleagues from the Agency may also attend.

- **Review meetings**

Review meetings will be held monthly for the duration of the project. On occasion, the Contract Manager may request more frequent or less frequent meetings and may need further meetings at short notice.

It is expected that the project manager and the supplier will attend all these meetings, except where there are mitigating circumstances or where either party is on leave.

Poor Performance Meeting

These meetings will hopefully not be required. However, if poor performance is repeated following escalation to the Supplier's Key Personnel to resolve the issue, as required in the Framework Management Schedule of the Framework Contract, the Framework Manager must be notified, and Homes England may call for a Poor Performance Meeting. Beforehand, Homes England will present areas of concern so that the Supplier and Homes

England can discuss what happened and why, what will be done to prevent it happening again and how matters will improve. The Supplier subject to such a meeting would be expected to outline in writing in a Rectification Plan afterwards what improvements/modifications they will be putting in place. There will be a maximum of two Poor Performance Meetings before termination of the commission.

8. Key staff

Bidders are asked to provide a short summary of their experience of carrying out similar commissions citing specific examples which include details of the type of work carried out, details of the value of the commission and the client.

Homes England would also like to understand what lessons you might have learned from these past commissions which might add value to this commission.

Bidders are also asked to provide CVs (not included in word limit) for the personnel in your organisation who will work on this commission, details of how the commission will be managed and details of the lead contact in your organisation that Homes England and the Developer will liaise with (including contact details).

Bidders are asked to review the scope of services provided at Annex 2 and set out a methodology for delivering the services required under this commission.

In particular, the methodology should include:

- A summary of your interpretation of the services and information you believe Homes England requires from this appointment
- Statement of how you would propose to manage the commission and engage with both Homes England and the Developer to assemble information required to fulfil your reporting requirements
- Indicate how you would approach the management of construction quality (for example, this is aimed at ensuring there is no dilution in quality between the specification of the scheme ('Approved Plans') and the scheme actually being delivered)
- Indicate how you would record and report on Construction Related Deadlines as they occur (example template reports can be appended to submissions)
- State how you would aim to manage the requirements to fulfil the Compliance Inspector Duties within the fixed reporting timescales.

9. Risks

The timely and thorough completion of the Compliance Inspector's responsibilities on Merrington Lane are a significant concern to Homes England. Failings on the part of the Compliance Inspector introduce risk to the project. Delays to reporting will lead to reduced outputs being claimed with negative impact on meeting targets. Inadequate scrutiny of housebuilder's quality could lead to sub-par homes and reputational risk to Homes England. Inaccurate reporting could lead to Homes England foregoing overage with a negative impact on receipts.

10. Payment

Bidders should provide a breakdown of costs associated with the key outputs for the commission – as summarised below:

Compliance Inspector Outputs	Requirements
Start on site monitoring report	1 report (inclusive of Inception Meeting)
Monthly monitoring reports	31(forecast) reports (i.e the number of months in the agreed build programme)
Final completion certificate	1 Final Completion Certificate

Based on the commission requirements (above), consultants are invited to complete the Fee Schedule provided at Annex 3 and return this completed schedule alongside their tender response.

Payments will be made on a monthly basis, for the duration of the project. For activities 1 (Start on Site Monitoring Report) and 3 (Final Completion Certificate) a one-off payment will be made following completion of each activity. For activity 2 (Monthly Monitoring Reports), fixed payments will be made on a monthly basis.

In the event the project runs beyond the projected programme, or falls short of it, the sum paid to the consultant under Activity 2 will remain fixed per calendar month. For example, assuming a cost of £100 per Monthly Monitoring Report for Activity 2 and the project runs for 31 months the consultant will be paid £3,100, and should the project run for 40 months the consultant will be paid a sum of £4,000.

Bidders should note that Homes England wishes to avoid a scenario where fixed price offers are tendered with a significant number of conditions/ caveats attached. Instead, bidders should seek to tender fixed price cost to Homes England that is reflective of the bidder's risk – and such that the need for conditions/ caveats can be removed.

Other Requirements

11. Collateral Warranty

Although payments/ costs of the Compliance Inspector will be met by the Homes England, the CI will owe a duty of care to both Homes England and the Developer – with warranties for their services made in favour of both parties.

There is no intention to novate the consultant to another body.

12. Termination

Should performance during the period of this appointment prove unsatisfactory following the Poor Performance meeting provisions set out in the Management section above, Homes England will exercise its right under the Termination and Suspension of the Contract clause in the Framework Contract to give notice to terminate the arrangement with immediate effect.

If the services are no longer required, for whatever reason, then Homes England reserves the right to terminate the appointment and pay for services completed at that point.

13. Conflict of Interest

Homes England will exclude the Supplier if there is a conflict of interest which cannot be effectively remedied. The concept of a conflict of interest includes any situation where relevant staff members have, directly or indirectly, a financial, economic or other personal interest which might be perceived to compromise their impartiality and independence in the context of the procurement procedure.

Where there is any indication that a conflict of interest exists or may arise then it is the responsibility of the Supplier to inform Homes England, detailing the conflict in a separate Appendix.

14. Confidentiality

This Further Competition ITT and associated information is confidential and shall not be disclosed to any third party without the prior written consent of Homes England. Copyright in this Further Competition ITT is vested in Homes England and may not be reproduced, copied or stored on any medium without Homes England's prior written consent.

Suppliers shall not undertake, cause or permit to be undertaken at any time any publicity in respect of this Further Competition process in any media without the prior written consent of Homes England.

15. Health and Safety

Homes England takes health and safety very seriously and expects all Suppliers to do the same. All Suppliers must adhere to the Health and Safety obligations in the Framework Contract and the following Homes England policies where applicable:

- Homes England Safety, Health and Environment Policy

- Homes England Asbestos Policy
- Homes England CDM Policy

Part 2 - Instructions for Submitting a Response

1. General

- 1.1 The Further Competition deadline is **13:00** on **14/12/2022** and tender responses **must** be submitted on ProContract. Please regularly check ProContract for any amendments to the Further Competition deadline. For all ProContract portal issues please contact ProContractSuppliers@proactis.com.
- 1.2 Suppliers **must** ensure that suitable provision is made to ensure that the submission is made on time. Any tender responses received after the Further Competition deadline shall not be opened or considered unless Homes England, exercising its absolute discretion, considers it reasonable to do so. Homes England, may, however, at its own absolute discretion extend the Further Competition deadline and shall notify all Suppliers of any change via ProContract.
- 1.3 **Please note all communications during the tender period will be via the ProContract website. All Suppliers that have registered their interest for the Procurement will receive a direct email notification from ProContract on any updates via the Suppliers registered email address. No approach of any kind should be made to any other person within, or associated with, Homes England. It is the Suppliers responsibility to check the ProContract website for any updates to the Procurement process. No claim on the grounds of lack of knowledge of the abovementioned item will be entertained.**
- 1.4 The Supplier should check the Further Competition ITT for obvious errors and missing information. Should any such errors or omissions be discovered the Supplier must send a message via the messaging function on ProContract. No alteration may be made to any of the documents attached thereto without the written authorisation of Homes England. If any alterations are made, or if these instructions are not fully complied with, the tender response may be rejected.
- 1.5 All clarification requests must be sent using ProContract no later than 5 working days before the Further Competition deadline shown on ProContract. Any queries submitted after this may not be answered. Homes England will respond to clarifications as soon as practicable.
- 1.6 Suppliers should specify in their clarification questions if they wish the clarification to be considered as confidential between themselves and Homes England. Homes England will consider any such request and will either respond on a confidential basis or give the Supplier the right to withdraw the clarification question. If the Supplier does not elect to withdraw the question and Homes England considers any clarification question to be of material significance, both the question and the answer will be communicated, in a suitably anonymous form, to all prospective Suppliers who have responded. If Suppliers consider that page limits set

out in Section 20 (Evaluation Criteria) are insufficient to provide the information required by the question then a clarification request should be raised. No guarantee can be given that the page limit will be increased.

1.7 Tender responses must not be accompanied by statements that could be construed as rendering the tender response equivocal and/or placing it on a different footing from other Suppliers. Only tender responses submitted without qualification strictly in accordance with the Further Competition ITT (or subsequently amended by Homes England) will be accepted for consideration. Homes England's decision on whether or not a tender response is acceptable will be final.

1.8 Tender responses must be written in English.

1.9 Under no circumstances shall Homes England incur any liability in respect of this Further Competition or any supporting documentation. Homes England will not reimburse the costs incurred by Suppliers in connection with the preparation and submission of their tender response to this Further Competition.

1.10 Homes England reserves the right to cancel this Further Competition process at any time.

2. Quality

2.1 A Response Form template has been provided in Part 2 to respond to the Quality questions detailed in Section 20 (Evaluation Criteria). The Response Form must be **completed and returned** as part of the tender response.

2.2 Suppliers must provide information on proposed staff in the Response Form and Resource and Pricing Schedule provided in Part 2. If the Supplier is a consortium or intends to sub-contract the Services, in whole or in part, then it should specify precisely in the Resource and Pricing Schedule which economic operator shall perform the Services (or parts thereof).

3. Pricing

3.1 A Resource and Pricing schedule has been provided with this Further Competition ITT which must be completed and returned as part of the tender response.

3.2 The pricing approach for this Further Competition is lump sum fixed fee.

3.3 Please ensure that you have completed the Resource and Pricing Schedule. If applicable, please also include any relevant day rates.

3.4 The list of activities in the Resource and Pricing Schedule is not exhaustive and there may be additional

duties/services required that will emerge as work is undertaken. This commission may be extended on client instruction to cover such matters as arise, based on a time charged fee schedule completed in the tender response. The commission will only be extended if the services relate to the original objective of the overall call off contract.

3.5 Suppliers are reminded that day rates for all individuals must be the agreed Framework Contract rates unless discounted rates are offered and will be used for all of the services.

4 Evaluation

4.1 Tender responses will be evaluated on the basis of the overall most economically advantageous Tender (MEAT) submitted to Homes England. The evaluation criteria (and relative weightings) that Homes England will use to determine the most economically advantageous Tender are set out in Section 20 (Evaluation Criteria) below and the scoring approach is detailed in Section 25 (Worked Example). Scores will be rounded to two decimal places.

4.2 Evaluators will initially work independently. Once they have completed their independent evaluation they will meet to discuss, understand and moderate any differences they have via a consensus meeting, where a single consensus score for each question will be agreed.

4.3 Award decisions will be subject to the standstill period if over the EU Services threshold. Unsuccessful Framework Suppliers will be provided with their scores and feedback to explain the award decision

5 Documents to be Returned

Suppliers are expected to provide the following information in response to this Further Competition ITT:

- Completed Response Form
- Completed Resource and Pricing Schedule
- Supporting CV's for staff proposed to undertake this commission (no more than 2 pages each)

6 EVALUATION CRITERIA

Quality will account for 30% of the Overall Score. The following scoring methodology will apply:

5 – Excellent Satisfies the requirement and demonstrates exceptional understanding and evidence in their ability/proposed methodology to deliver a solution for the required supplies/services. Response identifies factors that will offer potential added value, with evidence to support the response.

4 – Good Satisfies the requirement with minor additional benefits. Above average demonstration by the Supplier of the understanding and evidence in their ability/proposed methodology to deliver a solution for the required supplies/services. Response identifies factors that will offer potential added value, with evidence to support the response.

3 – Acceptable Satisfies the requirement. Demonstration by the Supplier of the understanding and evidence in their ability/proposed methodology to deliver a solution for the required supplies/services.

2 - Minor Reservations Some minor reservations of the Supplier’s understanding and proposed methodology, with limited evidence to support the response.

1 – Major Reservations/Non-compliant Major reservations of the Supplier’s understanding and proposed methodology, with little or no evidence to support the response.

0 - Unacceptable/Non-compliant Does not meet the requirement. Does not comply and/or insufficient information provided to demonstrate that the Supplier has the understanding or suitable methodology, with little or no evidence to support the response.

PLEASE NOTE:

If your response scores 0 or 1 for any one question your overall submission will be deemed as a fail.

Any text beyond the specified page limits below will be ignored and will not be evaluated.

Homes England will not cross-reference to other answers when assessing quality responses.

Evaluators will initially work independently. Once they have completed their independent evaluation they will meet to discuss, understand and moderate any differences they have via a consensus meeting, where a single consensus score for each question will be agreed.

Number	Criteria	Demonstrated by	Weighting
1	Technical Merit of Proposal	Statement outlining method and approach explaining how the commission will be undertaken	10%

	<p>PAGE LIMIT: Maximum 2 A4 pages, 11-point Corbel font</p>	<p>Schedule of services to be delivered</p> <p>Information on other Supplier input that may be required</p> <p>Identification of other information that may be required</p> <p>Where relevant identification of areas of innovation</p> <p>Where appropriate identify the potential impact of external influences and stakeholders</p> <p>Areas where value engineering could be considered to achieve best value.</p> <p>Other commentary on the brief</p> <p>Supported by relevant examples, where applicable, demonstrating how they are relevant to the approach proposed</p>	
2	<p>Understanding of Project Requirements</p> <p>PAGE LIMIT: Maximum 2 A4 pages, 11-point Corbel font</p>	<p>Include questions to assess understanding of project applicable to the specific commission</p>	5%
3	<p>Staff and other Resources</p> <p>PAGE LIMIT: Maximum 2 A4 pages, 11-point Corbel font</p>	<p>Who will undertake the commission and why have they been chosen?</p> <p>Identify key members of staff and allocation to the required services</p> <p>How much time will they devote to it?</p> <p>Supported by resourcing information provided in Resource and Pricing Schedule</p> <p>Supported by CVs for key members of staff</p>	5%
4	<p>Management and Communication</p>	<p>How will the commission be managed?</p> <p>Who will be responsible for reporting to the Client?</p> <p>Who will manage the team?</p>	10%

	PAGE LIMIT: Maximum 2 A4 pages, 11-point Corbel font	<p>Where subcontracting arrangements are in place, who will manage the contract?</p> <p>Who will attend site visits / client meetings?</p> <p>What is the communication strategy</p> <p>Supported by relevant examples, where applicable, demonstrating how they are relevant to the approach proposed</p>	
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Price will account for 70% of the Overall Score. The lowest price will gain the maximum marks with other prices expressed as a proportion of the best score using the maths explained in the worked example below.		
Criteria	Demonstrated by	Weighting
Price	Completed Resource and Pricing Schedule	70%

7 Worked Example

How your quality scoring will be used to give a weighted score

Bidder	Question	Score out of 5	Weighting	Weighting Multiplier	Weighted Score	Total Weighted Score
Supplier A	1	4	10%	2	8	18
	2	3	5%	1	3	
	3	3	5%	1	3	
	4	2	10%	2	4	
Supplier B	1	4	10%	2	8	24

	2	5	5%	1	5	
	3	4	5%	1	5	
	4	3	10%	2	4	
Supplier C	1	0	10%	2	n/a	n/a (fail)*
	2	2	5%	1	2	
	3	2	5%	1	3	
	4	2	10%	2	8	

* in the example above Supplier C's pricing will not be scored

Worked example of how your price will be used to calculate a score

Bidder	Form of Tender price	Lowest price/Supplier's price (as %)	Price Score (out of 70)
Supplier A	350	$350/350 = 100\%$	$100\% * 70 = 70$
Supplier B	700	$350/700 = 50\%$	$50\% * 70 = 35$
Supplier C	250	n/a	n/a

Worked example of Overall Score and Ranking

Bidder	Total Quality Score	Price Score	Total Score	Ranked Position
Supplier A	18	70	88	1
Supplier B	25.2	35	60.2	2
Supplier C	n/a	n/a	n/a	n/a

Part 3

3.1 RESPONSE FORM

Framework:	Development Monitoring and Management Services Framework 2021 – 2025
Project Title:	Development Monitoring and Management Services Framework – Merrington Lane Ph 1, Spennymoor
ProContract Identification Number:	DN644164
Supplier:	
Date:	

To enable Homes England to evaluate your tender, we require Suppliers to respond to the questions below whilst making reference to the evaluation section above.

Please refer to the evaluation section for page limits for each question. Any text beyond this will be ignored and will not be evaluated.

1. Technical Merit of Proposal

2. Understanding of Project Requirements

3. Staff and other Resources

4. Management and Communication

5. Programme

3.2 RESOURCE AND PRICING SCHEDULE

[Note to compiler: include Appendix F Resource and Pricing Schedule with the Further Competition ITT, completed with the information required from Homes England]

Excel spreadsheet to be embedded by Supplier in response

enquiries@homesengland.gov.uk

0300 1234 500

gov.uk/homes-england