**Strategic Research and Economic Analysis Framework**

**Further Competition Invitation to Tender**

**Wellbeing and housing for older people**

**Issue Date: 10/10/2022**

**ProContract Identification Number: DN637012**

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**Introduction**

The purpose of this Further Competition Invitation to Tender (ITT) is to award the call-off contract for the above commission*.*

We ask you to respond to the questions detailed in Part 2, Section 6 (Evaluation Criteria) using the [Response Form](#_RESPONSE_FORM) and to return the Response Form and Resource and Pricing Schedule in Part 3 with your tender.

This Further Competition ITT is divided into 3 parts:

**Part 1 – Commission Requirement**

* Details the commission requirements.
* Details additional terms and conditions for the Further Competition. The successful Supplier will be subject to both the terms and conditions of this Further Competition and the Framework Contract. Unless otherwise defined in these instructions, terms used shall have the meaning given to them in the Framework Contract.

**Part 2 – Instructions for Submitting a Response**

* Contains important information and instructions on preparing and submitting a tender response. Please read these instructions carefully prior to submitting your tender response.
* Outlines the evaluation criteria which will be used for assessment. It is important that Suppliers familiarise themselves with the criteria and ensure they are considered when compiling their tender response.

**Part 3 – Standard Forms**

* Contains the standard forms required to be completed and returned by the Supplier when submitting a tender response.

**Part 1 - Commission Requirements**

1. **Commission Background**
	1. A broad range of housing products are available that are specifically designed to meet the needs of older people. These products could include a mix of a home and associated services.
	2. The value of these housing products, as measured through the market price, may be driven by the value of general market housing within the locality, with potential occupants’ budget limited by the value of their current home. We may also find that individuals have a limited understanding of the potential impact on their wellbeing associated with moving to a home designed to meet their changing needs.
	3. Given these limitations there may be cases where Land Value Uplift, often used as the proxy for the benefits to the occupants of new homes, may not fully capture the social value associated with the provision of housing products designed to meet the needs of older people.
	4. Homes England are therefore interested in broadening the evidence base available to robustly assess the social value associated with the provision of homes that meet the needs of older people. This commission has been prepared to seek support in developing evidence of fiscal and wellbeing impacts associated with these homes.
2. **Existing Literature**
	1. A broad range of existing literature is available on the individual topics of wellbeing and housing for older people, however the evidence linking the two is limited. A range of information sources have been listed below and might be expected to inform the preparation of this research.
		1. **HM Treasury Supplementary Green Book Guidance – Wellbeing Guidance for Appraisal**

Provides guidance on the ways in which wellbeing should be considered in the context of economic appraisal, including methods to monetise impacts associated with a measured change to life satisfaction. We would anticipate this guidance forming the foundation of this commission and all outputs conforming to the advice it provides.

* + 1. **What Works Centre for Wellbeing – Housing Scoping Review (January 2017)**

Provides a range of evidence on the links between housing and wellbeing. The review suggested that at that point housing for older people should be excluded from their further research programme due to the complexity of the task and the topic being covered in a then recent 2014 academic review.

* + 1. **Creating the Asset Base – A review of literature and policy on housing with care (Atkinson et al, 2014).**

The academic review referred to in the What Works Centre Housing Scoping Review.

* + 1. **The impact of housing interventions on health outcomes for older and vulnerable people – Rapid evidence review**

In early 2021 Homes England commissioned consultants SQW to complete a rapid evidence review on the links between housing accessibility and health outcomes for older people. This report can be made available to perspective suppliers on request.

* + 1. **Healthier and Happier – An analysis of the fiscal and wellbeing benefits of building more homes for later living**

A report prepared by WPI Strategy for Homes for Later Living, a group representing several organisations operating in the market for retirement housing for homeowners. The report discusses the fiscal and wellbeing impacts associated with homes for later living.

* + 1. **ONS – Measures of National Wellbeing Dashboard**

Presents data alongside the ten wellbeing domains considered by the ONS. This dashboard forms part of the ONS *Measuring National Wellbeing programme* and further detail on the data is available within the dataset, *Measuring National Wellbeing: domains and measures.*

* + 1. **National Infrastructure Commission – Quality of Life Discussion Paper**

A paper prepared by the National Infrastructure Commission that develops a set of quality of life domains relevant to the advice they are providing within the infrastructure sector.

1. **Objectives**
	1. There are two overarching objectives for this commission.
		1. Provide a wellbeing framework for use by Homes England and provide robust quantified evidence of the impact of housing products designed to meet the needs of older people on the wellbeing domains defined through that framework.
		2. Provide robust evidence on the fiscal impacts associated with housing products designed to meet the needs of older people.
	2. Further detail on the expected scope of the commission and the approach that may be taken to its delivery is detailed in the section below.
2. **The Services**
	1. To deliver on the objectives included in section 2 we would expect the commission to involve the following areas of activity (A-I). These areas of work are divided into three phases for the purposes of managing this commission. Phase 1 would comprise of activity A, Phase 2 activities B-E and Phase 3 activities F-H. Activity I will be divided among each of the three phases. Homes England anticipate commissioning Phase 1 initially, with Phases 2 and 3 following once value has been demonstrated through the prior phase.
		1. **Wellbeing Framework**

Develop a wellbeing framework focused on housing and Homes England’s areas of intervention. This should be developed with input from Homes England colleagues and should draw on existing guidance and frameworks employed by other organisations (e.g. HM Treasury Green Book Supplementary Guidance, the ONS, World Health Organisation, OECD, Eurostat and the National Infrastructure Commission). We would anticipate the framework referring to a set of domains of wellbeing relevant to Homes England’s activity, with these being linked to the 10 domains applied by the ONS at the national level. This would allow ONS data to be used for benchmarking purposes where appropriate. The framework might be expected to look and feel similar to the approach taken by the National Infrastructure Commission in their Quality of Life discussion paper.

This framework should draw on existing work on wellbeing domains and options for measurement, for example the domains used by the ONS, the HM Treasury Green Book annex on wellbeing, reports from the What Works Centre for Wellbeing and the National Infrastructure Commissions Quality of Life discussion paper.

While the primary aim of this framework will be to provide a basis for this research commission, we would also anticipate the framework being used to discuss and plan for the measurement of wellbeing outcomes in a broader context. For example, the framework may provide a starting point for further research into the wellbeing impacts of housing (i.e. beyond housing for older people), facilitate project level evaluation of wellbeing impacts and will provide a framework to discuss the impacts of housing in terms that are well understood by a broad audience.

The framework should provide information on options for measurement against the domains that are identified. This should consider options based on existing survey data (e.g. produced by the ONS), the geographies over which that data is available and then where additional local data would need to be collected to facilitate measurement against the framework (e.g. specific metrics not readily available or not available at the required geography).

The output from this area of work will be a standalone document suitable for publication by Homes England.

* + 1. **Housing Typology**

Define a typology of housing products (potentially a combination of homes and associated services) designed to meet the needs of older people. This typology will need to transparently balance the need for simplicity to facilitate the research elements of this commission with the complex nature of this market and the differing wellbeing impacts that might be expected across a range of housing products.

Completing this task will require the supplier to identify and engage with a broad range of industry stakeholders, ensuring the outputs from this commission are recognised by industry as reflective of reality and are suitably credible to inform decision making.

* + 1. **Fiscal Impacts**

Fiscal impacts associated with the provision of homes for older people should be identified and evidence collated to inform the measurement of these impacts. The measurement of these impacts should allow for an assessment of the fiscal impact of the provision of each home type defined in the housing typology.

Where further evidence is required to inform these assumptions, consideration should be given to how this information may be collected through the primary research phase of the commission.

This assessment should conform to the requirements for the HM Treasury Green Book and should be based on robust evidence. All assumptions should be clearly and transparently documented, and consideration given to the quality of evidence behind any estimate produced and so the way in which the estimate should be interpreted.

* + 1. **Theory of Change**

A theory of change should be developed that provides the link between each component of the housing typology with the outcomes defined within the wellbeing framework.

* + 1. **Primary research design**

Primary research should be designed to robustly quantify the impact of the components of the housing typology on the wellbeing outcomes defined within the wellbeing framework. This research should be planned to a high standard, ensuring the requirements of the HM Treasury Green Book annex on wellbeing are met (including Box 6 from that guidance).

We might expect the research design to include plans for interviews and surveys of residents, details of the sampling methodology and the approach to constructing a suitably robust control group.

* + 1. **Primary research implementation**

This phase would involve the implementation of the primary research.

* + 1. **Data analysis**

The data analytics phase of the commission will bring together the evidence gathered through the primary research. This would, for example, be expected to include providing robust estimates of differences in the wellbeing metrics under consideration that result from the components of the housing typology. This should be overlaid with broader qualitative and quantitative evidence to explain the drivers of these differentials.

An important component of this phase of work will an assessment of the robustness of the estimates that have been provided and consideration of the ways in which they should and shouldn’t be used. This could, for example, consider the requirements for sensitivity testing for estimates that may inform future economic appraisal.

* + 1. **Production of final report**

A final report should be prepared that brings together the outputs from activity B though to activity G, providing a comprehensive record of the work undertaken to develop estimates of the impact of the components of the housing typology on wellbeing outcomes and fiscal metrics. This report should be suitable for publication by Homes England.

* + 1. **Independent Quality Assurance and Advice**

An independent body/individual with suitable experience should be appointed to provide advice and quality assurance at each stage (i.e. research design through to final report). As well as providing advice and support throughout the project, we would expect a note to be provided from this independent body/individual within the final report.

We might, for example, expect this role to be undertaken by a suitably qualified academic and/or independent organisation such as the What Works Centre for Wellbeing. Homes England have engaged with Joanne Smithson from the What Works Centre for Wellbeing during the scoping phase of this commission and suppliers can contact her directly at Joanne.smithson@whatworkswellbeing.org if they wish to discuss their continued involvement.

1. **Indicative Programme**
	1. Suppliers should note the indicative programme dates when preparing their Programme information in the Response Form.

|  |  |
| --- | --- |
| **Key Delivery Milestones** | **Anticipated Timescale** |
| Inception meeting | Within 1 week of contract award |
| Phase 1 – Wellbeing Framework - Complete | Within 8 weeks of contract award |
| Phase 2 – Primary Research Preparation and Design - Complete | Within 20 weeks of contract award |
| Phase 3 – Primary Research Implementation and Analysis – Complete  | Within 52 weeks of contact award |

* 1. Regular meetings with the Homes England contract manager should be arranged to provide updates on progress and ensure continued alignment with Homes England’s objectives for the commission.
1. **Management**
	1. The supplier will be managed by a Senior Economist in the Homes England Economics Team and will need to engage with a variety of colleagues across Homes England in completing the commission.
	2. The supplier will be expected to provide regular updates on progress to the Homes England Project Manager. Updates will be expected at least every two weeks with the appropriate form of these (e.g. teleconference vs email) being agreed between the supplier and Project Manager (noting this may vary through the project).

**Meeting Requirements:**

* **Inception meeting**
	1. An inception meeting will be held between the supplier and Homes England as soon as is practicable following contract award. This might ideally be within 1 week of contract award.
	2. The Homes England Project Manager will coordinate attendance among Homes England colleagues and would anticipate representatives from several parts of the organisation with an interest in the project. The supplier should ensure appropriate attendance from the supplier and any sub-contractors.
	3. The purpose of the meeting will be to agree the management arrangements for the project and to determine what input the supplier requires from Homes England.
* **Review meetings**
	1. Regular meetings will be held with the supplier through the commission, ensuring the project remains on track to deliver agreed milestones and that the supplier is getting the necessary inputs from Homes England.
* **Poor Performance Meeting**
	1. These meetings will hopefully not be required. However, if poor performance is repeated following escalation to the Supplier’s Key Personnel to resolve the issue, as required in the Framework Management Schedule of the Framework Contract, the Framework Manager must be notified and Homes England may call for a Poor Performance Meeting. Beforehand, Homes England will present areas of concern so that the Supplier and Homes England can discuss what happened and why, what will be done to prevent it happening again and how matters will improve. The Supplier subject to such a meeting would be expected to outline in writing in a Rectification Plan afterwards what improvements/modifications they will be putting in place. There will be a maximum of two Poor Performance Meetings before termination of the commission.
1. **Payment**
	1. Payments will be made on the completion of project milestones. These milestones will be agreed with the supplier on the inception of the project.
2. **Budget**
	1. The tender will be assessed on a 30:70 cost:quality basis.
	2. You should specify a lump sum for the works, broken down by each of the three phases described in section 4.
	3. 30 marks will be allocated to the cheapest compliant bidder for the commission. The cheapest bidder will be considered to be the bidder who has the lowest lump sum price for the commission. All other compliant bidders will be given the relevant pro-rata score based upon their costs in relation to the cheapest bidder. The calculation used will be:

(£ Lowest eligible cost bid / £ Your eligible cost bid) x 30 = Your cost score

* 1. For example, if the cheapest eligible bid received is £100 and your bid is £150 then you will receive a score of 20, calculated as follows:

(£100 / £150) x 30 = 20

* 1. Note: this cost is in no way reflective of the cost likely within this tender so as not to unduly influence any bidder.

**Other Requirements**

1. **Termination**
	1. Should performance during the period of this appointment prove unsatisfactory following the Poor Performance meeting provisions set out in the Management section above, Homes England will exercise its right under the Termination and Suspension of the Contract clause in the Framework Contract to give notice to terminate the arrangement with immediate effect.
	2. If the services are no longer required, for whatever reason, then Homes England reserves the right to terminate the appointment and pay for services completed at that point.
2. **Conflict of Interest**
	1. Homes England will exclude the Supplier if there is a conflict of interest which cannot be effectively remedied. The concept of a conflict of interest includes any situation where relevant staff members have, directly or indirectly, a financial, economic or other personal interest which might be perceived to compromise their impartiality and independence in the context of the procurement procedure.
	2. Where there is any indication that a conflict of interest exists or may arise then it is the responsibility of the Supplier to inform Homes England, detailing the conflict in a separate Appendix.
3. **Confidentiality**
	1. This Further Competition ITT and associated information is confidential and shall not be disclosed to any third party without the prior written consent of Homes England. Copyright in this Further Competition ITT is vested in Homes England and may not be reproduced, copied or stored on any medium without Homes England's prior written consent.
	2. Suppliers shall not undertake, cause or permit to be undertaken at any time any publicity in respect of this Further Competition process in any media without the prior written consent of Homes England.

**Part 2 - Instructions for Submitting a Response**

1. **General**
	1. The Further Competition deadline is 18:00 on 8/11/2022 and tender responses must be submitted on ProContract. Please regularly check ProContract for any amendments to the Further Competition deadline. For all ProContract portal issues please contact ProContractSuppliers@proactis.com.
	2. Suppliers **must** ensure that suitable provision is made to ensure that the submission is made on time. Any tender responses received after the Further Competition deadline shall not be opened or considered unless Homes England, exercising its absolute discretion, considers it reasonable to do so. Homes England, may, however, at its own absolute discretion extend the Further Competition deadline and shall notify all Suppliers of any change via ProContract.
	3. **Please note all communications during the tender period will be via the ProContract website. All Suppliers that have registered their interest for the Procurement will receive a direct email notification from ProContract on any updates via the Suppliers registered email address. No approach of any kind should be made to any other person within, or associated with, Homes England. It is the Suppliers responsibility to check the ProContract website for any updates to the Procurement process. No claim on the grounds of lack of knowledge of the above mentioned item will be entertained.**
	4. The Supplier should check the Further Competition ITT for obvious errors and missing information. Should any such errors or omissions be discovered the Supplier must send a message via the messaging function on ProContract. No alteration may be made to any of the documents attached thereto without the written authorisation of Homes England. If any alterations are made, or if these instructions are not fully complied with, the tender response may be rejected.
	5. All clarification requests must be sent using ProContract no later than 5 working days before the Further Competition deadline shown on ProContract. Any queries submitted after this may not be answered. Homes England will respond to clarifications as soon as practicable.
	6. Suppliers should specify in their clarification questions if they wish the clarification to be considered as confidential between themselves and Homes England. Homes England will consider any such request and will either respond on a confidential basis or give the Supplier the right to withdraw the clarification question. If the Supplier does not elect to withdraw the question and Homes England considers any clarification question to be of material significance, both the question and the answer will be communicated, in a suitably anonymous form, to all prospective Suppliers who have responded. If Suppliers consider that word limits set out in Section 20 (Evaluation Criteria) are insufficient to provide the information required by the question then a clarification request should be raised. No guarantee can be given that the word limit will be increased.
	7. Tender responses must not be accompanied by statements that could be construed as rendering the tender response equivocal and/or placing it on a different footing from other Suppliers. Only tender responses submitted without qualification strictly in accordance with the Further Competition ITT (or subsequently amended by Homes England) will be accepted for consideration. Homes England’s decision on whether or not a tender response is acceptable will be final.
	8. Tender responses must be written in English.
	9. Under no circumstances shall Homes England incur any liability in respect of this Further Competition or any supporting documentation. Homes England will not reimburse the costs incurred by Suppliers in connection with the preparation and submission of their tender response to this Further Competition.
	10. Homes England reserves the right to cancel this Further Competition process at any time.

# Quality

* 1. A Response Form template has been provided in Part 2 to respond to the Quality questions detailed in Section 20 (Evaluation Criteria). The Response Form must be **completed and returned** as part of the tender response.
	2. Suppliers must provide information on proposed staff in the Response Form and Resource and Pricing Schedule provided in Part 2. If the Supplier is a consortium or intends to sub-contract the Services, in whole or in part, then it should specify precisely in the Resource and Pricing Schedule which economic operator shall perform the Services (or parts thereof).

# Pricing

* 1. A Resource and Pricing schedule has been provided with this Further Competition ITT which must be completed and returned as part of the tender response.
	2. The pricing approach for this Further Competition is lump sum fixed fee for the commission.
	3. Day rates should be provided in the Resource and Pricing Schedule, with the Framework Rates setting the maximum that should be applied for each grade.
	4. The list of activities in the Resource and Pricing Schedule is not exhaustive and there may be additional duties/services required that will emerge as work is undertaken.  This commission may be extended on client instruction to cover such matters as arise, based on a time charged fee schedule completed in the tender response. The commission will only be extended if the services relate to the original objective of the overall call off contract.
	5. Suppliers are reminded that day rates for all individuals must be the agreed Framework Contract rates unless discounted rates are offered and will be used for all of the services.
1. **Evaluation**
	1. Tender responses will be evaluated on the basis of the overall most economically advantageous Tender (MEAT) submitted to Homes England. The evaluation criteria (and relative weightings) that Homes England will use to determine the most economically advantageous Tender are set out in Section 20 (Evaluation Criteria) below and the scoring approach is detailed in Section 25 (Worked Example). Scores will be rounded to two decimal places.
	2. Evaluators will initially work independently. Once they have completed their independent evaluation they will meet to discuss, understand and moderate any differences they have via a consensus meeting, where a single consensus score for each question will be agreed.
	3. Award decisions will be subject to the standstill period if over the EU Services threshold. Unsuccessful Framework Suppliers will be provided with their scores and feedback to explain the award decision.
2. **Documents to be Returned**

Suppliers are expected to provide the following information in response to this Further Competition ITT:

* Completed Response Form
* Completed Resource and Pricing Schedule
* Supporting CV’s for staff proposed to undertake this commission

# EVALUATION CRITERIA

|  |
| --- |
| Quality will account for 70**%** of the Overall Score. The following scoring methodology will apply:**10 – Excellent** Satisfies the requirement and demonstrates exceptional understanding and evidence in their ability/proposed methodology to deliver a solution for the required supplies/services. Response identifies factors that will offer potential added value, with evidence to support the response. **8 – Good** Satisfies the requirement with minor additional benefits. Above average demonstration by the Supplier of the understanding and evidence in their ability/proposed methodology to deliver a solution for the required supplies/services. Response identifies factors that will offer potential added value, with evidence to support the response.**6 – Acceptable** Satisfies the requirement. Demonstration by the Supplier of the understanding and evidence in their ability/proposed methodology to deliver a solution for the required supplies/services.**4 - Minor Reservations** Some minor reservations of the Supplier’s understanding and proposed methodology, with limited evidence to support the response. **2 – Major Reservations/Non-compliant** Major reservations of the Supplier’s understanding and proposed methodology, with little or no evidence to support the response.**0 - Unacceptable/Non-compliant** Does not meet the requirement. Does not comply and/or insufficient information provided to demonstrate that the Supplier has the understanding or suitable methodology, with little or no evidence to support the response.  **PLEASE NOTE:**If your response scores 0 - 2 for any one question your overall submission will be deemed as a fail. Any text beyond the specified page limits below will be ignored and will not be evaluated. Homes England will not cross-reference to other answers when assessing quality responses. Evaluators will initially work independently. Once they have completed their independent evaluation they will meet to discuss, understand and moderate any differences they have via a consensus meeting, where a single consensus score for each question will be agreed.  |
| **Number** | **Criteria** | **Demonstrated by** | **Weighting** |
| 1 | **Proposal**The proposal should detail the approach to be taken to deliver all three parts of the commission*Maximum word limit = 3,500 words* | Statement detailing the proposed approach to the commission and the methods to be used.Schedule of services to be delivered.Supported by examples of prior work completed by the supplier. | 35 |
| 2 | **Staff and other Resources**Demonstrate that the supplier will devote staff with suitable expertise to complete the commission to the standard required to be accepted by central Government stakeholders. *Maximum word limit = 1,250 words*Up to 5 staff CVs may be included in addition to this word limit and should be no more than 1,000 words each. | Statement outlining the suppliers resourcing approach for the commission.Details of staff (whether employed by the supplier or a sub-contractor) undertaking the commission and the time they will be expected to devote to the commission. Statement outlining the skills and experience available to the supplier (whether through its own staff or sub-contractors) relevant to the commission.Supporting CVs should be provided for key members of staff.Resourcing information should be provided in Resource and Pricing Schedule. | 25 |
| 3 | **Management and Communication**Demonstrate that robust management process will be in place to ensure the successful delivery of the commission. *Maximum word limit = 500 words* | How will the commission be managed? Who will be responsible for reporting to the Client?Who will manage the team? Where subcontracting arrangements are in place, who will manage the contract? | 5 |
| 4 | **Programme**Provide timescales for the completion each part of the commission.*Maximum word limit = 500 words* | What is the programme for the required services?Are any programme dates we have given achievable?Identify risks which may affect the programme or costs, what impact they may have, and any mitigation. | 5 |

|  |
| --- |
| Price will account for 30% of the Overall Score. The lowest price will gain the maximum marks with other prices expressed as a proportion of the best score using the maths explained in the worked example below. |
| **Criteria** | **Demonstrated by** | **Weighting** |
| Price | Completed Resource and Pricing Schedule | 30 |

1. **Worked Example**

**How your quality scoring will be used to give a weighted score**

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| Bidder | Question | Score out of 10 | Weighting | Weighting Multiplier | Weighted Score | Total Weighted Score |
| Supplier A | 1 | 6 | 35% | 3.5 | 21 | 46 |
| 2 | 8 | 25% | 2.5 | 20 |
| 3 | 6 | 5% | 0.5 | 3 |
| 4 | 4 | 5% | 0.5 | 2 |
| Supplier B | 1 | 10 | 35% | 3.5 | 35 | 62 |
| 2 | 8 | 25% | 2.5 | 20 |
| 3 | 8 | 5% | 0.5 | 4 |
| 4 | 6 | 5% | 0.5 | 3 |
| Supplier C | 1 | 4 | 35% | 3.5 | 14 | n/a (fail)\* |
| 2 | 2 | 25% | 2.5 | n/a |
| 3 | 4 | 5% | 0.5 | 2 |
| 4 | 4 | 5% | 0.5 | 2 |

\* in the example above Supplier C’s pricing will not be scored

**Worked example of how your price will be used to calculate a score**

|  |  |  |  |
| --- | --- | --- | --- |
| Bidder | Form of Tender price | Lowest price/Supplier’s price (as %) | Price Score (out of 30) |
| Supplier A | 350 | 350/350 = 100% | 100%\*30 = 30 |
| Supplier B | 700 | 350/700 = 50% | 50%\*30 = 15 |
| Supplier C | 250 | n/a | n/a |

**Worked example of Overall Score and Ranking**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| Bidder | Total Quality Score | Price Score | Total Score | Ranked Position |
| Supplier A | 46 | 30 | 76 | 2 |
| Supplier B | 62 | 15 | 77 | 1 |
| Supplier C | n/a | n/a | n/a | n/a |

# Part 3

# 3.1 RESPONSE FORM

|  |  |
| --- | --- |
| **Framework:** | Strategic Research and Economic Analysis |
| **Project Title:** | Wellbeing and housing for older people |
| **ProContract Identification Number:** | DN637012 |
| **Supplier:** | [insert] |
| **Date:** | [insert] |

To enable Homes England to evaluate your tender, we require Suppliers to respond to the questions below whilst making reference to the evaluation section above.

Please refer to the evaluation section for page limits for each question. Any text beyond this will be ignored and will not be evaluated.

|  |
| --- |
| **1. Proposal**  |
| **2. Staff and other Resources**  |
| **4. Management and Communication****5. Programme** |

# 3.2 RESOURCE AND PRICING SCHEDULE

Excel spreadsheet to be embedded by Supplier in response

enquiries@homesengland.gov.uk

0300 1234 500

gov.uk/homes-england