

# **Multidisciplinary Framework**

Further Competition Invitation to Tender (Stage 3)

**York Central - Professional and Consultancy Services** 

**Date: Monday 7 December 2020** 

**ProContract Identification Number: DN504753** 

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### Introduction

The purpose of this Further Competition Invitation to Tender (ITT) is to award the call-off contract for the York Central Professional and Consultancy Services commission (client-side team). The services are being procured by the York Central Project Team who work on behalf of Homes England and Network Rail working collaboratively to deliver the York Central Project. The "client" is Homes England and Network Rail. The Contracting Organisation is Homes England with a duty of care required to Network Rail. Both client organisations will be able to instruct the appointed client-side team either jointly or individually through the York Central Project Team.

We ask you to respond to the questions detailed in Part 2, Section 6 (Evaluation Criteria) using the Response Form in Part 3 and to return the Response Form with your tender.

This Further Competition ITT is divided into three parts:

#### Part 1 - Commission Requirement

- Details the commission requirements.
- Details additional terms and conditions for the Further Competition. The successful Supplier will be subject
  to both the terms and conditions of this Further Competition and the Framework Contract. Unless
  otherwise defined in these instructions, terms used shall have the meaning given to them in the Framework
  Contract.

#### Part 2 – Instructions for Submitting a Response

- Contains important information and instructions on preparing and submitting a tender response. Please read these instructions carefully prior to submitting your tender response.
- Outlines the evaluation criteria which will be used for assessment. It is important that Suppliers familiarise themselves with the criteria and ensure they are considered when compiling their tender response.

#### Part 3 – Standard Forms

- Contains the standard forms required to be completed and returned by the Supplier when submitting a
  tender response. Suppliers may use their own templates complete the forms if they wish, as long as
  they respond to all questions and are mindful of the page limits specified for each question.
- Please respond with <u>a separate Response Form</u> for <u>each Lot</u> you are interested in tendering for.

### Part 1 - Commission Requirements

### 1. Commission Background

#### **Project Background**

- 1.1. York Central is one of the largest city centre development opportunities in the North of England and has the potential to deliver up to 2,500 homes and up to 112,000m² commercial floor space in a world class location on brownfield land directly adjacent to York Railway Station. The site is critical for the City's Local Plan and has the potential to transform the economy of this historic city and the wider region by generating £1.1bn of growth. The site will also enable a £50m extension to the National Railway Museum and a new western entrance to York Railway Station, which links the city directly to London as well as the other Northern Powerhouse cities such as Manchester, Newcastle and Leeds.
- 1.2. With a high house price to earnings ratio, York has significant affordability challenges, compounded by a chronic lack of supply. York Central provides an opportunity for Homes England with fellow majority landowner Network Rail, to unlock land in this strategically significant location, enabling more homes to be built where they are needed.
- 1.3. The city has two world-class universities, 40% of residents are university educated but despite these high-skills levels, York's wages fall below the national average due to a disproportionate skew towards low value sectors such as accommodation and food, retail and care. This is enforced by an absence of Grade A office accommodation in the city centre. The prominent location of York Central and its excellent connectivity means that York Central will provide opportunities for organisations to relocate within Grade A office accommodation, providing opportunity for economic growth not only for York but for the wider North of England as well as contributing significant housing growth and addressing of housing needs in the city.
- 1.4. The 45-hectare York Central site has been stalled for over 40 years and has been subject to previous failed marketing attempts reflecting the once fragmented ownership and prohibitive up-front infrastructure requirements. In recent years, Homes England and Network Rail have responded to this by working in partnership with City of York Council and the National Railway Museum. The site has been assembled for future development, outline planning consent and the necessary funding to deliver upfront infrastructure works has now been secured.
- 1.5. In December 2019, Outline Planning Application (Ref: 18/01884/OUTM) (OPA) was approved with all matters reserved for the redevelopment of York Central to provide a mixed-use development of up to 379,729m<sup>2</sup> of floorspace Gross External Area (GEA) primarily comprising:
  - up to 2,500 homes (Class C<sub>3</sub>),
  - between 70,000m<sup>2</sup> and 87,693m<sup>2</sup> of office use (Class B1a),
  - up to 11,991 m<sup>2</sup> GEA of retail and leisure uses (Classes A1-A5 or D2),

- hotel with up to 400 bedrooms (Class C1),
- up to 12,120m<sup>2</sup> GEA of non-residential institutions (Class D1) for expansion of the National Railway Museum,
- multi-storey car parks and;
- provision of community uses all with associated works including new open space, ancillary car parking, demolition of and alterations to existing buildings and associated vehicular, rail, cycle and pedestrian access improvements.
- 1.6. A link to a CGI flyover of the site is <u>here.</u>
- 1.7. A Section 106 Agreement is in place and Network Rail and Homes England are in the process of discharging several planning conditions relating to the outline planning consent.



York Central Illustrative Masterplan

1.8. One of the challenges that has prevented York Central being developed previously is the high cost of the abnormal infrastructure required to enable the site to be utilised to its potential. The site is bound by railways on all sides and has only two existing points of vehicular access, Salisbury Terrace tunnel and Leeman Road tunnel which both have height restrictions. This limited access meant that any significant new development would need to include the creation of a new access route.

- 1.9. The abnormal infrastructure costs at York Central are of the order of £155m. The York Central partners have secured a range of funding to address this cost and enable the site to be developed. Principal funding sources include MHCLG; WYCA; LEPs; and CYC Enterprise Zone backed grants/loans.
- 1.10.A reserved matters planning application (Ref. 20/00710/REMM) (RMA) was submitted in April 2020 for Phase 1 Infrastructure Works at York Central including layout, scale, appearance, landscaping and access for the construction of a primary vehicle route and associated roads, infrastructure, landscaping; and alterations to the existing road network pursuant to the outline planning permission 18/01884/OUTM. The application was approved at planning committee on 12 November 2020.
- 1.11. In addition to the RMA, a Stopping Up application has been submitted by Homes England, Network Rail and National Railway Museum in respect to the stopping up of part of Leeman Road, York in line with the masterplan proposals.
- 1.12. The applicants are currently in discussions with Department for Transport to ask the Department to put the Stopping Up Order to the Planning Inspectorate for an Inquiry, potentially utilising the Virtual Inquiry.
- 1.13. In accordance with the outline planning consent, clearance works have started on site and a number of buildings are due to be demolished early in early 2021 in readiness for the infrastructure works to commence. The current programme provides for the infrastructure works to be completed by March 2024, in line with the funding requirements of MHCLG.
- 1.14. The governance of York Central is clearly defined and implemented through a collaboration agreement between Network Rail and Homes England. In addition, there is a Partnering Agreement between Homes England, Network Rail, City of York Council and National Railway Museum. This Agreement sets out clear identification of roles and responsibilities for each party and recognises the roles of Homes England, and Network Rail, as the majority landowners and promoters of site development.
- 1.15. To date, City of York Council has led on the design of the infrastructure works on behalf of the York Central Partnership. City of York Council have been supported by a client-side consultant team comprising Arup, Avison Young, Allies and Morrison, Gustafason, Porter and Bowman; and Turner and Townsend. City of York Council also commissioned John Sisk & Son UK for Early Contractor Engagement including developing the RIBA Stage 4 Design for the infrastructure works.

#### 2. The Services

- This commission seeks professional and consultancy services to directly support the York Central Project
  Team in delivering York Central. It is a wide-ranging appointment and therefore, it is not possible to detail every element of the proposed instruction.
- 2.2 Homes England and Network Rail appointed a Project Director and Senior Development Manager (York Central Project Team) in 2019 to deliver York Central on behalf of Network Rail and Homes England. The

Project Team now wishes to procure its own Professional and Consultancy Services to assist in delivering the Project.

- 2.3 The Project Team requires support to deliver the following tasks over the next 6-12 months:
  - Validate phase 1 infrastructure design and secure contractor for implementation of infrastructure works. (Option to novate the ECI contractor John Sisk and Sons UK procured by City of York Council).
  - Creating and reviewing where appropriate the existing project programme and risk register
  - Manage the implementation of the recommendations from on-going due diligence work
  - Manage the on-boarding of grant funding and other investment
  - Review plot layouts and infrastructure proposals to ensure optimisation of development areas.
  - Develop phase 1 residential and commercial schemes.
  - Develop further infrastructure package designs (including western station entrance, park/open space, Coal Drop Square, Museum Square, Cinder Lane footbridge, Marble Arch connection and Kingsland Terrace connection).
  - Develop site wide strategies for:
    - Archaeology
    - Open space (delivery and management)
    - Meanwhile uses
    - Parking
    - Community uses
    - Digital Media and Utilities
    - Develop Housing Strategy to include:
      - Affordable Housing
      - Identification of potential Registered Providers
      - Appropriate housing mix
      - Community led housing initiatives
      - Extra care and retirement living provision
      - Self-Build provision
  - Discharge of planning conditions
  - Procurement of investment and delivery partners

- Secure reserved maters consent for the development parcels
- Financial modelling of phase 1 residential and phase 1 commercial and site wide financial viability
- Prepare occupier strategy to list potential occupiers and their commercial requirements linked to
   Phase 1 and 2 commercial.
- 2.4 Please note that this list is not exhaustive and additional services may be required from the successful Suppliers, arising from the direction of the project, the procurement of investor and developer partners and any issues which may arise.
- 2.5 The appointed client-side team will work directly with the Project Team and have regular progress meetings.
- 2.6 The Supplier(s) will provide the following services:

#### Lot 1

- Archaeological Strategy and Investigations;
- Technical Due Diligence and Site Investigation

#### Lot 2

- Planning
- Architecture and Landscape Design
- Ecology

#### Lot 3

- Cost Consultancy and financial modelling
- Programme and Project Management Services
- Risk Management and Governance
- Construction Design Management Services

#### Lot 4

- Highways and Civil Engineering (including road and rail infrastructure, bridges, station subway extension, groundworks for park)
- Services, Utilities, Mechanical and Electrical
- 2.7 Suppliers are invited to tender for one or more of the above Lots either individually, or via a consortium.
  Suppliers are requested to appoint suitably experienced sub-consultants where appropriate. The lead
  Framework Supplier must take full responsibility for the management and payment of all subcontractors.
  Homes England and Network Rail will have no role in managing subcontractors.

- 2.8 Please note that Homes England and Network Rail reserve the right to select/reject firms and or services from any proposed consortia.
- 2.9 Homes England and Network Rail will appoint one Supplier for each Lot. The selected Suppliers will be appointed by Network Rail and Homes England (the clients) as exclusive advisers to the York Central Project Team for a period of five years. Review dates / break clauses will be incorporated into the appointment to ensure project requirements and expectations are met.
- 2.10 This is a high profile project and the client requires the proposed team to include the appropriate level of senior resource and to be able to draw upon a highly experienced team who have a proven track record in the provision of advice to support the delivery and progression of such large scale, complex projects. The client requires Suppliers to provide a team of individuals with exceptional track records of the types of services required, an ability to provide a solution focussed service, agility and the ability to work to tight timescales.
- 2.11 The required services, fee, resourcing and payment for specific tasks within each of the Lots listed above will be agreed prior to instruction of each of those tasks. Task orders will be instructed through the TMS system and will define:
  - The scope of works to be provided
  - Milestones/Outputs and timescales of delivery
  - Requirements from the client team
  - Fee and invoicing arrangements

### 3. Key Deliverables

2.12 This is a wide-ranging appointment and therefore, it is not possible to detail every element of the proposed instruction. It is anticipated key deliverables may include providing advice to the Project Team on the following range of services:

Lot 1: Archaeological Strategy and Investigations; Technical Due Diligence and Site Investigation Identifying via desktop consideration and site intrusive surveys all relevant site constraints, including abnormal issues and advising on the risk of such constraints to cost, programme and ultimately deliverability of the development. Advice on mitigation measures will also be required.

Provide a broad range of Technical / Engineering disciplines in relation to site investment, disposal of land for development, construction, housing, regeneration new build and refurbishment projects to include site investigation and remediation, surveys and investigations and general advice including, but not necessarily limited to:

• Ground Condition Surveys and assessments to cover geotechnical, geo environmental and mining including intrusive ground investigations.

- Water Management and flood risk assessment
- Historic Environment including heritage and archaeology
- Archaeological investigations and monitoring
- Archaeological Strategy
- Acoustics noise and vibration including mitigation measures
- Air Quality including mitigation measures
- Land survey

#### Lot 2: Planning; Architecture and Landscape Design; Ecology

Provide a broad range of Planning advice in relation to site investment, disposal of land for development, construction, housing, regeneration new build and refurbishment projects to include all aspects of residential development, construction and infrastructure including, but not necessarily limited to:

- Provision of a broad range of planning and design related services in relation to obtaining outline,
   full and hybrid planning permission.
- Advise on planning policy, strategy and approach.
- Prepare layouts and design information required to submit a planning application, including architectural and urban design services.
- Define required site investigations and other technical information to support the planning application and coordinate procurement and preparation of supporting technical advice.
- Liaison with Local Authorities including all departments involved in the planning process.
- Liaison with Statutory Stakeholders and other interested parties.
- Provide expert witness services/representation in relation to strategic planning matters.
- Prepare planning strategies for the project.
- Advise on Section 106 Agreements, Community Infrastructure Levy and other tariffs.
- Advise on S<sub>27</sub>8 Agreements
- Advise on, prepare and submit Environmental Impact Assessments scoping requests
- Provide advice in relation to planning appeals

Provide a full range of architectural and landscape design services in compliance with the RIBA Plan of Work, including residential development, general construction, regeneration, new build and refurbishment projects, investment and disposal of land for development including but not necessarily limited to:

- All stages of the RIBA Plan of Work
- Lead designer and design coordination
- Advice, enabling, facilitation and reports to facilitate development.
- Site inspection and quality control services

- Post occupancy monitoring and evaluation for learning
- Dissemination material, information and training to inform current and future design processes, standards, and construction methods.
- Advise on and prepare contract documentation and administration in conjunction with the client's legal advisors.
- Design audit to ensure compliance with the client's requirements
- Provide Landscape Design services and advice
- Ecology and Biodiversity, surveys, assessments and reports
- Environmental Impact Assessments

Provide a broad range of Masterplanning and Urban Design services and advice in relation to development, construction, housing, regeneration new build and refurbishment projects including, but not necessarily limited to:

- Prepare development frameworks and Masterplans for development and regeneration projects
- Identify and take into account all physical, technical, social, economic, statutory, stakeholder and environmental and financial issues and constraints to produce a practical, deliverable Masterplan.
- Advise on and ensure proposals meet all regulatory requirements
- Incorporate government requirements, policy and standards where necessary
- Prepare illustrative material, reports and briefing documents.
- Review, appraise and advise on development proposals submitted by developers and provide ongoing guidance on development plans.

# Lot 3: Cost Consultancy and financial modelling; Programme and Project Management Services; Risk Management and Governance and Construction Design Management Services

Provide a broad range of project, cost management and investment advice in relation to site investment, disposal of land for development, construction, housing, regeneration, new build and refurbishment projects to include:

- Project cost estimates, cost plans and cost advice, cost management reports and information.
- Costed options for development projects and programmes.
- Research, gather, collate and report financial and other data for regular monitoring and budgetary control of projects, programmes and individual contracts.
- Research, gather, collate and report financial and other data drawn from market sources on a national, regional and local basis.
- Prepare and assess all financial aspects of development appraisals, including effects of capital and

revenue expenditure, project cost calculations and cash-flow projections.

- Detailed financial cash flow review to including sensitivity analysis to consider variables for example market and economic factors.
- Review and report on development appraisals prepared by others.
- Prepare, monitor and manage a project programme.
- Advise on programmes for development, refurbishment and construction projects prepared by others.
- Define project objectives and outcomes with the client and stakeholders.
- Work with the client to establish the governance, management and decision-making structure for projects.
- Assemble and coordinate the project team, arrange meetings and reporting structure.
- Manage other consultants directly appointed by the client, as appropriate.
- Prepare life-cycle cost studies.
- Advise on availability of funding and investment.
- Advise on project insurances, warranties and bonds.
- Prepare tender and contract documentation in conjunction with the Client and members of the design team.
- Manage, advise on, contribute to, participate in the tender process.
- Provide a contract administration and contract management role at all stages of a project.
- Site management step-in in the event of default of a developer.
- General Project support and advice to a borrower to help the borrower to pre-empt/deal with specific issues and challenges during a project.
- Options analysis and recommendations to Homes England or a borrower on how a project should continue.
- Project monitoring services.

Provide a full range of risk management services in relation to overall corporate risk management, site investment and financial risk, disposal of land for development, construction, housing, regeneration new build and refurbishment projects to include:

- Risk framework and policy development
- Advise on reporting of risk and governance
- Risk Modelling, assessment, analysis and validation
- Risk and Contingency Management
- Procurement, due diligence, contracting and monitoring of projects.
- Identify corporate, property related, financial, commercial, construction and technical risks and

recommend approaches to their management.

Provide specific advice on Construction Design & Management (CDM) to ensure compliance of design and health and safety with CDM 2015 (and any subsequent updates) and provide a key project advisor in respect of construction Health & Safety risk management, including:

- Undertaking the role of Principle Designer.
- Providing pre-construction information to Principal Designers, Designers, the Principal Contractor, contractors, and others
- Prepare, review or update the Health and Safety File and Pre Construction Information
- Undertake safety inspections and compile and audit risk assessments, etc.
- Liaison with statutory and other stakeholders.

Adhere to all Health & Safety, Environmental and other relevant statutory requirements and/or regulations and advise the client of any obligations, restrictions or areas where enforcement action may arise thereof.

### Lot 4: Highways and Civil Engineering; Services, Utilities, Mechanical and Electrical

Provide a broad range of Engineering design and advice in relation to site investment, disposal of land for development, construction, housing, regeneration new build and refurbishment projects to include all aspects of engineering design of residential development, general construction and infrastructure and general engineering advice, including, but not necessarily limited to:

- Design of Buildings and Structures
- Design of Infrastructure
- Advise on and management of Demolition
- Advise on and Management of Construction
- Advise on and design of Sewerage and Drainage
- Advise on and management of Land Remediation and Civil Engineering
- Mechanical and Electrical Design and Energy provision
- Rail Infrastructure
- Utilities and Services
- Mechanical and electrical installations in buildings
- Access, Movement, Highways, Infrastructure, Traffic and Transportation

Please note that the deliverables listed are not exhaustive and additional services may be required from the successful Suppliers, arising from the direction of the project, the procurement of investor and developer partners and any issues which may arise.

### 4. Site Information

- 4.1 Further information on York Central can be found at the following links:
- 4.2 Outline planning application and supporting documentation 18/01884/OUTM:

https://planningaccess.york.gov.uk/onlineapplications/applicationDetails.do?keyVal=PDE3ZZSJoB8oo&activeTab=summary

4.3 Reserved matters planning application and supporting documentation:

https://planningaccess.york.gov.uk/onlineapplications/applicationDetails.do?keyVal=Q8W1VNSJMXGoo&activeTab=summary

### 5. Indicative Programme

5.1 Suppliers should note the indicative programme dates in the Tender Schedule in Part 2. The commencement date is 1 March 2021 and the term of the appointment will be for five years.

### 6. Management

- 6.1 The Suppliers will be managed by the York Central Project Team who work on behalf of Homes England and Network Rail. The Project Team comprises a Project Director and a Senior Development Manager. All instructions to Suppliers will be given by the Project Team.
- 6.2 The Suppliers will need to work closely with other members of the consultant team and their sub consultants. Suppliers may also be required to work with the project partners (National Railway Museum and City of York Council) and their consultants and any other stakeholders as required.

#### **Meeting Requirements:**

#### Start-up meeting

6.3 The start-up meeting will be held on 1st March 2021. The details of the meeting will be provided nearer the time. Key members of the Supplier team should attend the start-up meeting.

#### **Review meetings**

6.4 It is anticipated that review meetings will be held on a monthly basis, however the frequency of meetings will depend on deliverables.

#### **Poor Performance Meeting**

6.5 These meetings will hopefully not be required. However, if poor performance is repeated following escalation to the Supplier's Key Personnel to resolve the issue, as required in the Framework Management Schedule of the Framework Contract, the Framework Manager must be notified, and Homes England may call for a Poor Performance Meeting. Beforehand, Homes England will present areas of concern so that the

Supplier and Homes England can discuss what happened and why, what will be done to prevent it happening again and how matters will improve. The Supplier subject to such a meeting would be expected to outline in writing in a Rectification Plan afterwards what improvements/modifications they will be putting in place. There will be a maximum of two Poor Performance Meetings before termination of the commission.

### 7. Payment

7.1 The fee for specific tasks and associated payment terms will be agreed with each task order.

### **Other Requirements**

### 8. Collateral Warranty

- 8.1 Collateral Warranties will be required to ensure that work/services provided by Suppliers can be relied on by developers, funders, and purchasers, acquiring legal interests in Homes England and Network Rail land.
- 8.2 The Framework Supplier should obtain appropriate warranties from any subconsultants if required.
- 8.3 Please note that as the provision of Collateral Warranties is a requirement of the contract there must not be any associated costs for the Supplier to provide these.

### 9. Novation of Services

9.1 Suppliers will be required to work with potential developer and investor partners and the selected infrastructure contractor. However, there may be a requirement to novate the Supplier to a developer or investor partner. Should this be the case, Suppliers will be notified at the earliest opportunity.

#### 10. Insurance

10.1 The total liability levels of the Supplier to Homes England and Network Rail are consistent with the level of insurance required by Framework members.

#### 11. Termination

- 11.1 Should performance during the period of this appointment prove unsatisfactory following the Poor Performance meeting provisions set out in the Management section above, Homes England will exercise its right under the Termination and Suspension of the Contract clause in the Framework Contract to give notice to terminate the arrangement with immediate effect.
- 11.2 If the services are no longer required, for whatever reason, then Homes England reserves the right to terminate the appointment and pay for services completed at that point.

#### 12. Conflict of Interest

- 12.1 Homes England will exclude the Supplier if there is a conflict of interest which cannot be effectively remedied. The concept of a conflict of interest includes any situation where relevant staff members have, directly or indirectly, a financial, economic or other personal interest which might be perceived to compromise their impartiality and independence in the context of the procurement procedure.
- 12.2 Where there is any indication that a conflict of interest exists or may arise then it is the responsibility of the Supplier to inform Homes England, detailing the conflict in a separate Appendix.

### 13. Confidentiality

- 13.1 This Further Competition ITT and associated information is confidential and shall not be disclosed to any third party without the prior written consent of Homes England. Copyright in this Further Competition ITT is vested in Homes England and may not be reproduced, copied or stored on any medium without Homes England's prior written consent.
- 13.2 Suppliers shall not undertake, cause or permit to be undertaken at any time any publicity in respect of this Further Competition process in any media without the prior written consent of Homes England.

### 14. Health and Safety

- 14.1 Homes England takes health and safety very seriously and expects all Suppliers to do the same. All Suppliers must adhere to the Health and Safety obligations in the Framework Contract and the following Homes England policies where applicable:
  - Homes England Safety, Health and Environment Policy
  - Homes England Asbestos Policy
  - Homes England CDM Policy

### Part 2 - Instructions for Submitting a Response

### 1. General

- 1.1 The Further Competition deadline is noon Friday 15 January 2021 and tender responses must be submitted on ProContract. Please regularly check ProContract for any amendments to the Further Competition deadline. For all ProContract portal issues please contact:
  - ProContractSuppliers@proactis.com.
- 1.2 Suppliers must ensure that suitable provision is made to ensure that the submission is made on time. Any tender responses received after the Further Competition deadline shall not be opened or considered unless Homes England, exercising its absolute discretion, considers it reasonable to do so. Homes England, may, however, at its own absolute discretion extend the Further Competition deadline and shall notify all Suppliers of any change via ProContract.
- 1.3 Please note all communications during the tender period will be via the ProContract website. All Suppliers that have registered their interest for the Procurement will receive a direct email notification from ProContract on any updates via the Suppliers registered email address. No approach of any kind should be made to any other person within, or associated with, Homes England. It is the Suppliers responsibility to check the ProContract website for any updates to the Procurement process. No claim on the grounds of lack of knowledge of the above mentioned item will be entertained.
- 1.4 The Supplier should check the Further Competition ITT for obvious errors and missing information. Should any such errors or omissions be discovered the Supplier must send a message via the messaging function on ProContract. No alteration may be made to any of the documents attached thereto without the written authorisation of Homes England. If any alterations are made, or if these instructions are not fully complied with, the tender response may be rejected.
- 1.5 All clarification requests must be sent using ProContract no later than **noon Friday 8 January 2021**. Any queries submitted after this will not be answered. Homes England will respond to clarifications as soon as practicable. **Please note that Homes England will not respond to clarifications between 18 December 2020 and 1 January 2021 (inclusive)**.
- 1.6 Suppliers should specify in their clarification questions if they wish the clarification to be considered as confidential between themselves and Homes England. Homes England will consider any such request and will either respond on a confidential basis or give the Supplier the right to withdraw the clarification question. If the Supplier does not elect to withdraw the question and Homes England considers any clarification question to be of material significance, both the question and the answer will be

communicated, in a suitably anonymous form, to all prospective Suppliers who have responded. If Suppliers consider that page limits set out in Part 2, Section 6 (Evaluation Criteria) are insufficient to provide the information required by the question then a clarification request should be raised. No guarantee can be given that the page limit will be increased.

- 1.7 Tender responses must not be accompanied by statements that could be construed as rendering the tender response equivocal and/or placing it on a different footing from other Suppliers. Only tender responses submitted without qualification strictly in accordance with the Further Competition ITT (or subsequently amended by Homes England) will be accepted for consideration. Homes England's decision on whether or not a tender response is acceptable will be final.
- 1.8 Tender responses must be written in English.
- 1.9 Under no circumstances shall Homes England incur any liability in respect of this Further Competition or any supporting documentation. Homes England will not reimburse the costs incurred by Suppliers in connection with the preparation and submission of their tender response to this Further Competition.
- 1.10 Homes England reserves the right to cancel this Further Competition process at any time.
- 1.11 All services will be in line with the Homes England Multi-Disciplinary Framework Terms and Conditions.

#### Tender Schedule

Milestone	Date	Notes
Issue of Invitation to Tender	Monday 7 December 2020	
Clarifications period	Monday 7 December to Wednesday 16 December 2020	Clarifications, queries and questions are welcomed STRICTLY VIA THE E-TENDERING SYSTEM. Any clarifications received will be answered and responses will be issued to all Suppliers.
		Clarification responses will be issued as promptly as possible.
		The Clarifications Period will close at noon on Friday 8 January 2021. Clarifications received after this period will not be answered.
		Please note that Homes England will not respond to clarifications between 18 December 2020 and 1 January 2021 (inclusive).
Final Tender Responses	Noon Friday 15 January 2021	Suppliers must enclose all elements outlined in Submission Instructions via the Etendering System. Check the E-Tendering System regularly to see if there are any amendments.

Tender Assessment	Monday 18 January 2021 to Friday 12 February 2021	Tender Assessment Homes England and Network Rail will convene a group of at least three markers who will all independently undertake the Quality and Price Assessment on all Tenders received.  All scores and detailed comments will be collated and discussed and agreed at a consensus meeting to provide the overall score fir each Supplier.
Supplier Meetings	2-4 February 2021	Suppliers meetings may be held to discuss tender submissions with Suppliers 2-4 February 2021
Outcome of Tender Assessment	Friday 12 February 2021	Suppliers will be notified of the outcome of the tender assessment
Standstill period	15 – 26 February 2021	There will be a 10-day Standstill Period for challenge by unsuccessful Suppliers.
Contract Award/ Commission Commences	1 March 2021	Inception Meeting

### 2. Quality

- 2.1 A Response Form template has been provided in Part 2 to respond to the Quality questions detailed in Part
  2, Section 6 (Evaluation Criteria). The Response Form must be completed and returned as part of the tender response.
- 2.2 Suppliers must provide information on proposed staff in Part 3, Section 3.1 Response Form and Section 3.2 Price. If the Supplier is a consortium or intends to sub-contract the Services, in whole or in part, then it should specify precisely which economic operator shall perform the Services (or parts thereof).

### 3. Pricing

- 3.1 Part 3, Section 3.2 Price must be completed for each Lot you wish to tender for and returned as part of the tender response.
- 3.2 The pricing approach for this Further Competition is:
  - time charge and;
  - provision of a blended rate
- 3.3 Suppliers are reminded that day rates for all individuals must be the agreed Framework Contract rates unless discounted rates are offered and will be used for all of the services.

### 4. Evaluation

- 4.1 Tender responses will be evaluated on the basis of the overall most economically advantageous Tender (MEAT) submitted to Homes England and Network Rail. The evaluation criteria (and relative weightings) that Homes England and Network Rail will use to determine the most economically advantageous Tender are set out in Section 6 (Evaluation Criteria) below and the scoring approach is detailed in the Worked Example. Scores will be rounded to two decimal places.
- 4.2 Evaluators will initially work independently. Once they have completed their independent evaluation they will meet to discuss, understand and moderate any differences they have via a consensus meeting, where a single consensus score for each question will be agreed.
- 4.3 Award decisions will be subject to the standstill period. Unsuccessful Framework Suppliers will be provided with their scores and feedback to explain the award decision.
- 4.4 Supplier meetings will be held between 2 4 February 2021 to meet key members of the consultant team and clarify any matters that may arise from the tender response. These meetings will form part of the evaluation process.

### 5. Documents to be Returned

5.1 Suppliers are expected to provide the following information in response to this Further Competition ITT:

- A completed Response Form for each Lot the Supplier wishes to tender for
- Information on Pricing (Part 3, Section 3.2) for each Lot the Supplier wishes to tender for
- Supporting CV's for staff proposed to undertake this commission (no more than 2 pages each)
- 5.2 Suppliers may provide this information in their own company template as long as all the questions are answered and the page limits for each question are adhered.
- 5.3 Suppliers should complete one response form and pricing schedule for each Lot they are tendering for.

### 6. Evaluation Criteria

Quality will account for 80% of the Overall Score. The following scoring methodology will apply:

- 5 Excellent Satisfies the requirement and demonstrates exceptional understanding and evidence in their ability/proposed methodology to deliver a solution for the required supplies/services. Response identifies factors that will offer potential added value, with evidence to support the response.
- 4 Good Satisfies the requirement with minor additional benefits. Above average demonstration by the Supplier of the understanding and evidence in their ability/proposed methodology to deliver a solution for the required supplies/services. Response identifies factors that will offer potential added value, with evidence to support the response.
- **3 Acceptable** Satisfies the requirement. Demonstration by the Supplier of the understanding and evidence in their ability/proposed methodology to deliver a solution for the required supplies/services.
- 2 Minor Reservations Some minor reservations of the Supplier's understanding and proposed methodology, with limited evidence to support the response.
- **1 Major Reservations/Non-compliant** Major reservations of the Supplier's understanding and proposed methodology, with little or no evidence to support the response.
- o Unacceptable/Non-compliant Does not meet the requirement. Does not comply and/or insufficient information provided to demonstrate that the Supplier has the understanding or suitable methodology, with little or no evidence to support the response.

#### **PLEASE NOTE:**

If your response scores 0 or 1 for any one question your overall submission will be deemed as a fail.

Any text beyond the specified page limits below will be ignored and will not be evaluated.

Homes England will not cross-reference to other answers when assessing quality responses.

Evaluators will initially work independently. Once they have completed their independent evaluation they will meet to discuss, understand and moderate any differences they have via a consensus meeting, where a single consensus score for each question will be agreed.

Number	Criteria	Demonstrated by	Weighting
1	Technical Merit of Proposal	Statement outlining method and approach explaining how the commission will be undertaken	30%
	Lot 1:	Schedule of services to be delivered	
	Detail your proposed approach	Information on other Suppliers input that may be required	
	to preparing archaeological and	Identification of other information that may be required	

		The state of the s	
	ground/site investigation strategies for York Central.	Where relevant identification of areas of innovation	
		Where appropriate identify the potential impact of external influences	
	Lot 2:	and stakeholders	
	From a design and planning	Areas where value engineering could be considered to achieve best	
	perspective, what are the strengths and weaknesses of the	value.	
	Design Guide for York Central.	Other commentary on the brief	
	Lot 3:	Supported by relevant examples, where applicable, demonstrating how	
	How you would help the Project Team manage the delivery of the York Central project?	they are relevant to the approach proposed	
	Lot 4:		
	How will you ensure the project has the most effective and costefficient solution to bridging over the East Coast Mainline?		
	Please provide a response <u>for each</u> <u>Lot</u> you wish to tender for.		
	PAGE LIMIT: Maximum five A4 sides, in Arial, 11-point font.		
	The page limit applies for each Lot you wish to tender for.		
2	Staff and other Resources	Who will undertake the commission and why have they been chosen?	30%
	Who will undertake the	Identify key members of staff and allocation to the required services	
	commission and why have they been chosen?	Detail the fee rate for each member of your team	

	Please provide a response <u>for</u> <u>each Lot</u> you wish to tender for  PAGE LIMIT: Maximum five A4 sides, in Arial, 11-point font.  The page limit applies for each Lot you wish to tender for.	Supported by CVs for key members of staff	
3	Management and Communication  Please explain how this commission will be managed and the methodology you will use.  Please provide a response for each Lot you wish to tender for  PAGE LIMIT: Maximum three A4 sides, in Arial, 11-point font.  The page limit applies for each Lot you wish to tender for.	How will the commission be managed?  Who will be responsible for reporting to the Client?  Who will manage the team?  Where subcontracting arrangements are in place, who will manage the contract?  Who will attend site visits / client meetings?  Communication strategy  Supported by relevant examples, where applicable, demonstrating how they are relevant to the approach proposed	10%
4	Value Added  Please provide examples of how you will bring added value to this commission above our expectations. What would you bring to this project to differentiate you from your competitors?  Please provide a response for each Lot you wish to tender for	Please provide examples of how you will bring added value to this commission.  What would you bring to this project to differentiate you from your competitors?	10%

Arial, 11-point font.	
 limit applies for each Lot to tender for.	

Criteria	Demonstrated by	Weighting
	For each Lot suppliers wish to tender for:	
	Confirm day rates and hourly fees for each member of your team.	
Price	<ul><li>2. Provide a blended day rate</li><li>3. Please specify your methodology for calculating fixed fees for specific items of work.</li></ul>	20%

# Worked Example

# How your quality scoring will be used to give a weighted score

Bidder	Score out of 5	Weighting	Weighting Multiplier	Weighted Score	Total Weighted Score
	3	30%	6	18	
Supplier A	4	30%	6	24	F./.
Supplier A	3	10%	2	6	<del> </del> 54
	3	10%	2	6	
	5	30%	6	30	
Supplier B	4	30%	6	24	68
Sopplier D	3	10%	2	6	
	4	10%	2	8	
	2	30%	6	12	n/a (fail)*
Supplier C	1	30%	6	n/a	
	3	10%	2	6	
	2	10%	2	4	

<sup>\*</sup> in the example above Supplier C's pricing will not be scored

### Part 3

### 3.1 Response form

To enable Homes England and Network Rail evaluate your tender, we require Suppliers to respond to the questions below whilst making reference to the evaluation section Part 2 Section 6.

Please refer to the evaluation section for page limits for each question. Any text beyond this will be ignored and will not be evaluated.

Please provide one Response Form for each Lot you wish to tender for.

Framework:	[insert]
Project Title:	[insert]
ProContract Identification	
Number:	DN504753
Supplier:	[insert]
Date:	[insert]

### 1. Technical Merit of Proposal

Lot 1:

Detail your proposed approach to preparing archaeological and ground/site investigation strategies for York Central.

Lot 2:

From a design and planning perspective, what are the strengths and weaknesses of the Design Guide for York Central.

Lot 3:

How you would help the Project Team manage the delivery of the York Central project?

Lot 4:

How will you ensure the project has the most effective and cost-efficient solution to bridging over the East Coast Mainline?

#### 2. Staff and other Resources

Who will undertake the commission and why have they been chosen?

### 3. Management and Communication

Please explain how this commission will be managed and the methodology you will use.

### 4. Value Added

Please provide examples of how you will bring added value to this commission above our expectations. What would you bring to this project to differentiate you from your competitors?

### 3.2 Price

For each Lot Suppliers wish to tender for:

- 1. Confirm day rates and hourly fees for each member of your team.
- 2. Provide a blended day rate
- 3. Please specify your methodology for calculating fixed fees for specific items of work.

enquiries@homesengland.gov.uk 0300 1234 500 gov.uk/homes-england

